

Technology Impacts on the Australian Workforce



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related matters.

strives for ICT professionals to be recognised as drivers of innovation in our society, relevant across all sectors, and to promote the formulation of effective policies on ICT and

Foreword



Andrew JohnsonChief Executive Officer,
ACS

Australian workers are feeling the effects of emerging technologies across industries. As jobs are augmented by technology, tasks performed across the labour market are evolving at an unprecedented rate, driving demand for new skillsets.

Anecdotally, there seems to be much upside for our nation.

That said, there are clear barriers that need to be addressed.

Australia was ranked 93rd in the Harvard study on the sophistication of global economies. The Harvard researchers use the diversity and sophistication of a country's know-how to explain differences in country incomes.

In work undertaken with Deloitte Access Economics, there is a forecast shortfall of 100,000 tech workers in Australia over the next five years just to keep pace with current demand. Those available skills would need to be doubled to 200,000 to be on par world-leading digital economies such as the United Kingdom.

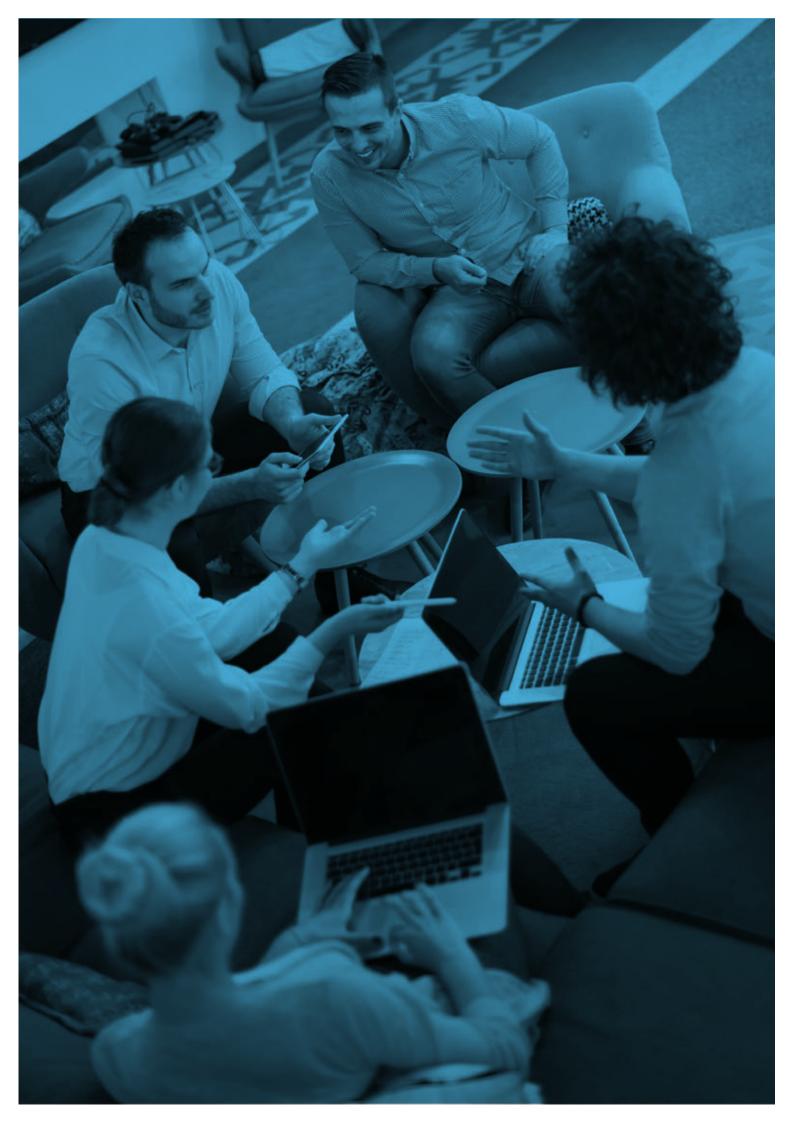
This is compounded by Australia's under-investment in Artificial Intelligence relative to other nations.

Australia's Artificial Intelligence Roadmap developed by CSIRO's Data61 for the Australian Government, highlighted that 14 of the world's most advanced economies have announced over AU\$86 billion in focused AI programs and activities in recent years. This includes China (>AU\$25b), the United States (>AU\$15b), Germany (>AU\$4.7b), South Korea (>\$3.9b), France (>\$2.3b), the United Kingdom (>\$1.6b), Japan (>\$1.6b) and Canada (>\$1b). Australia's relatively modest investment stands at \$60m.

This ACS commissioned research was undertaken by Harbour City Labs resident Faethm, a Software as a Service Artificial Intelligence platform delivering data, analytics and insights on the impact of emerging technologies. The research methodology looks at the technology adoption and s-curves across 17 technology categories.

In addition to occupations and skills requirement forecasts, we also wanted to explore the degree to which imbalances might exist between the adaptability and future-readiness of workers across industries.

The outcomes tabled in our Technology Impacts on the Australian Workforce report provide deep insights for businesses to inform future workforce development plans, as well as for policy makers to maximise the participation rate of all citizens in the opportunities afforded by the Fourth Industrial Revolution.



Contents

Industry Analysis 13 **About Faethm** 96 Key Findings 6 Methodology 86

01

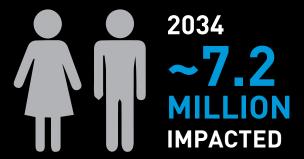
Key Findings

The next 15 years will present significant opportunities and challenges for the Australian workforce

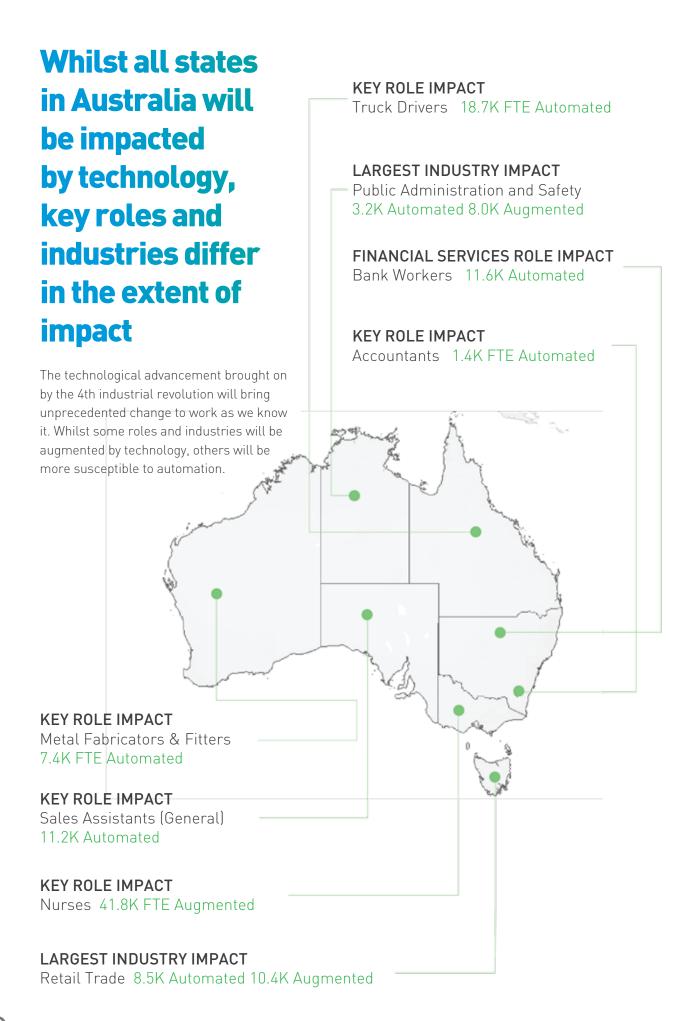
The technological advancement brought on by the Fourth Industrial Revolution will bring unprecedented change to work as we know it. Whilst some roles and industries will be augmented by technology, others will be more susceptible to automation.

By 2034 we predict:

- Automation will displace 2.7 million Australian workers 21% of the workforce
- Technology will augment 4.5 million Australian workers leading to a 15% capacity uplift to Australian businesses

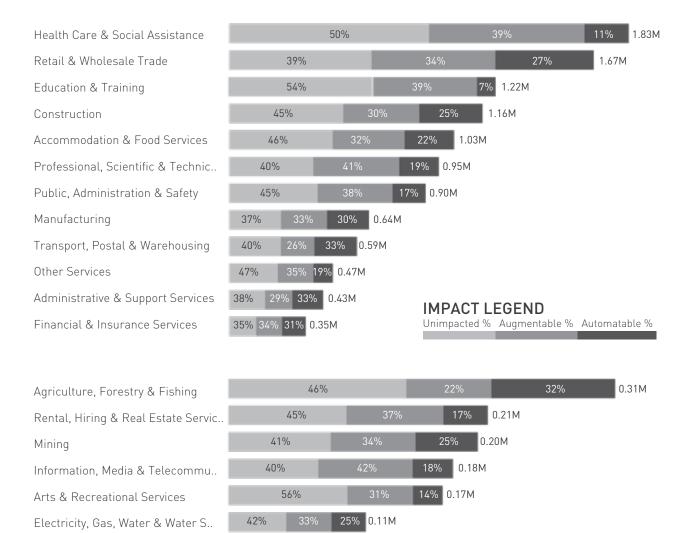


Education and re-skilling the workforce is crucial to prevent long-term structural unemployment and rising inequality.



There are 2.7 million people at risk of automation across Australia over the next 15 years

The impact of technology over the next 15 years differs based on the industry.



KEY FINDINGS:

PEOPLE IMPACT

2.7 million people are at risk of automation over the next 15 years, 56% of which are male. Admin and Support Services has the highest automation rate while Information, Media and Telecommunications is the most augmentable.

2.7M1.2M 1.5M TOTAL AUTOMATABLE

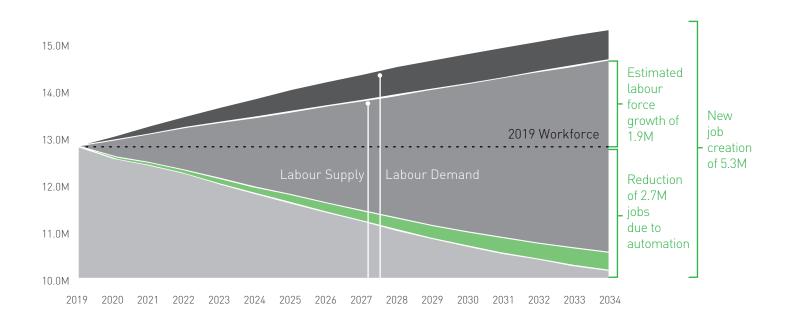
TECH IMPACT

35% 21% 15% AUGMENTABLE AUTOMATABLE CAPACITY GAIN

By 2034, a labour force gap of 700K could exist while 400K people could face structural unemployment as they are unable to adapt to changing job requirements

The Australian labour force is changing and the demand for labour will outstrip projected workforce growth: an additional 700K people may be required by 2034 to maintain a constant GDP growth rate of 3.2% over the next 15 years. This demand, in addition to the required re-allocation of the automated workforce into safer/future roles, will require an agile workforce to take advantage of new job creation driving growth and reducing the impact of unemployment. Based on our prediction of preparedness and agility, we estimate that under the current circumstances, Australia will be able to capture 85% of the potential new jobs created by technological advancements. This could result in structural unemployment of nearly 400K people.

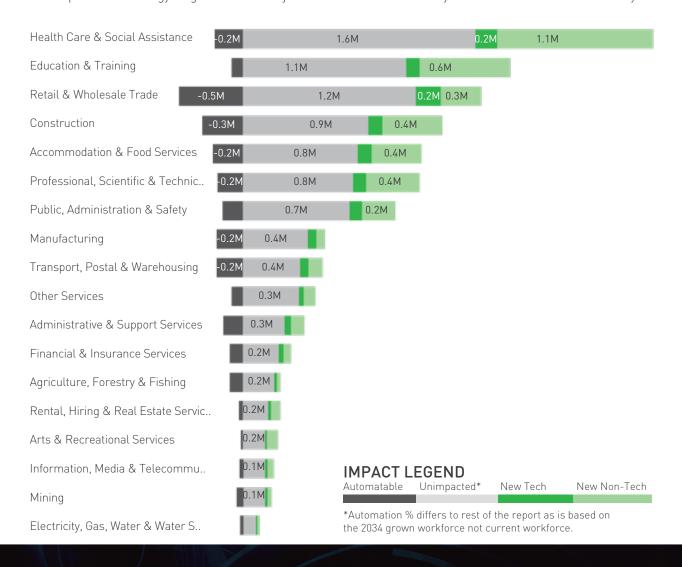
CAPTURING THE BENEFITS OF AUTOMATION





Technology adoption and implementation could lead to an additional 1.2 million new tech jobs by 2034

The impact of technology on growth and new job creation over the next 15 years differs based on the industry.



KEY FINDINGS:

Over the next 15 years, an additional 5.3M new jobs could be added to the Australian economy, 22% of these being tech jobs required to support technology adoption and implementation. Health Case and Social Assistance is the industry with the highest job growth rate while Finance and Insurance Services has the highest proportion of new technology jobs.

PEOPLE IMPACT

1.2M 4.1M TECH NON-TECH

JOBS JOBS

5.3M

INDUSTRY GROWTH

15%

22%

NEW TECH JOBS

NEW NON-TECH JOBS

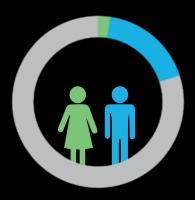
The impact of automation on men and women is not equal



35% | 63k | 26% | 45K Financial Services and Insurance



23% | 100k | 16% | 84K Processional, Scientific and Technical Services



28% | 33k | 25% | 257K Construction

The gender composition of roles within an industry is key to understanding the differing impact of technology by gender.

For example, in the Financial Services and Insurance industry, the over-representation of women in positions such as customer service representatives, administrative or clerk position drives the higher level of automation among females. By comparison, males are more likely to be found in senior management or technical roles. These positions experience higher levels of augmentation rather than automation.

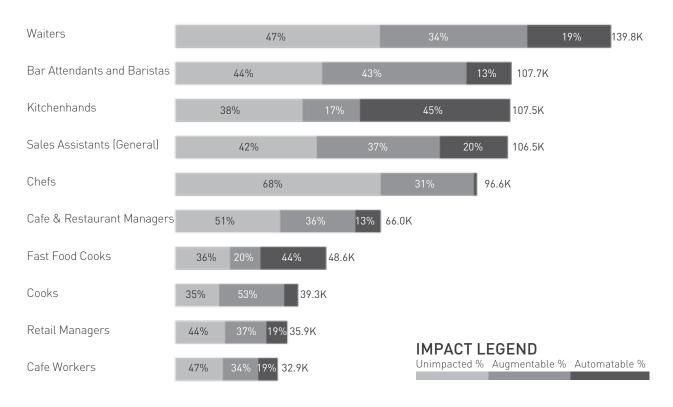
02

Industry Analysis

Accommodation and Food Services - long term (15 years)

The impact of automation and augmentation differs based on underlying skills and activities for each role.

TECHNOLOGY IMPACT ON 10 MOST COMMON ROLES AT YEAR 15



TECHNOLOGY IMPACT ON 10 MOST COMMON ROLES AT YEAR 15

Process Automation			Fixed Robo	otics	Mobile Robotics	Collaborative Ro	botics			
0K	50k	100K	150K	200K	250K	300K	350K			
No. impacted employees										

KEY FINDINGS:

222K people are at risk of automation over the next 15 years, 57% of which are female. Roles in the Accommodation and Food Services industry are more subject to augmentation rather than automation.



126K 97K TOTAL AUTOMATABLE

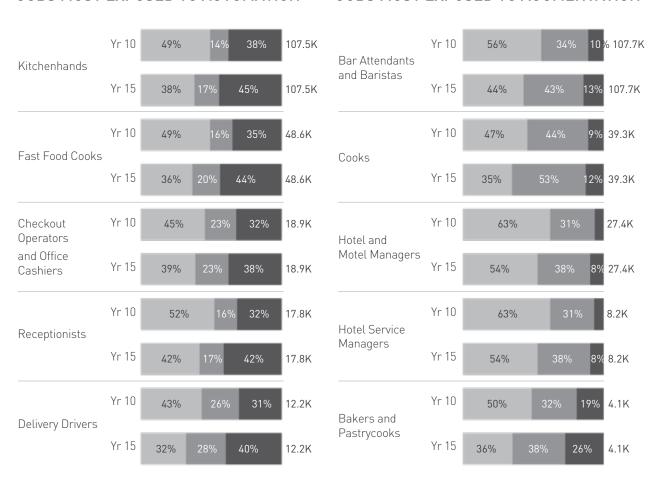
TECH IMPACT

32% 22% 13% augmentable automatable capacity gain

Some roles can be more easily automated while other roles are more susceptible to augmentation.

JOBS MOST EXPOSED TO AUTOMATION

JOBS MOST EXPOSED TO AUGMENTATION



IMPACT LEGEND

Unimpacted % Augmentable % Automatable %

KEY FINDINGS:

Fast food cooks are the most automatable role with an estimated 21K people at risk. Cooks are the most augmentable role with the potential to augment 21K people.

JOB FAMILY ANALYSIS

Of the top 25 roles in this industry, they also have a presence in other industries.

- The top 3 industries for these roles are:
 - Retail and Wholesale Trade: 37%
 - Health Care and Social Assistance: 7.8%
 - Administrative and Support Services: 4.4%

Re-skilling and transition potential exists from high risk Accommodation and Food Service jobs to low risk jobs

The following re-skilling pathways are available to transition at risk workers to less automatable target careers. Many at risk professionals have transferrable skills, and need to only focus on skill and knowledge gaps to transition to new, lower risk, occupations.

EXAMPLE PATHWAYS DETAILED TRANSITION PATHWAY J₀B Kitchenhands Kitchenhand Visual Merchandiser (84.0 pivot score) Automatable 45% 45% AUTOMATABALE Augmentable 17% Dietetic Technician 48.4K people at risk (81.2 pivot score) 107.5K people in job **JOB CORRIDOR** School Teacher (76.9 pivot score) Visual Merchandiser Personal Care Consultants Home Health Aide Receptionist Speech Pathology Assistant (89.1 pivot score) Dietetic Technician **42% AUTOMATABALE** School Teacher 7.4K people at risk Physical Therapist Aide (83.6 pivot score) 17.8K people in job **Copy Writer KEY SKILL AND ABILITY** (74.8 pivot score) **KNOWLEDGE GAPS GAPS** Critical Thinking Sales & Marketing **Delivery Driver Carers and Aides** (79.7 pivot score) Reading Comprehension 40% AUTOMATABALE 4.9K people at risk Camera Operators, Design **Television and Motion** 12.2K people in job **Picture** Coordination (66.8 pivot score) Clerical Solar Photovoltaic Installer Current Future

(65.0 pivot score)

Ability

Ability

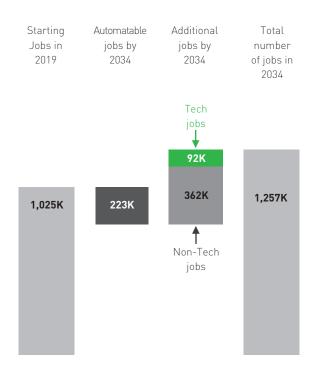
Implementation of emerging technology could lead to the generation of 92K new technology jobs over the next 15 years

Over the next 15 years, an additional 454K jobs could be added to the Accommodation and Food Services Industry. This comprises of:

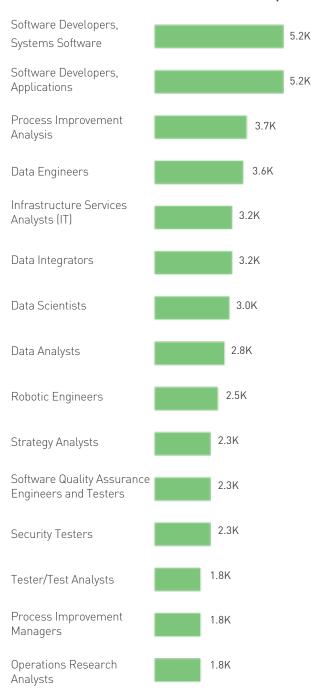
- 20% or 92K technical jobs
- 80% or 362K non-technical jobs

However during this period, 223K roles within the industry could be automated by technology, leading to a net increase of 23% or 232K roles for the industry.

MODELLED JOB GROWTH



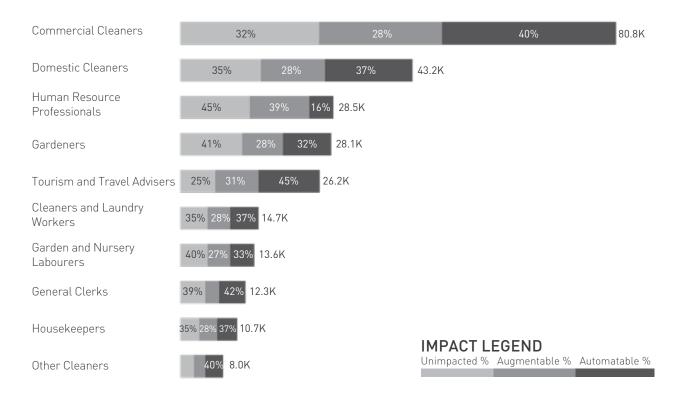
ADDITIONAL TECH JOBS REQUIRED (top 15)



Administrative and Support Services - long term (15 years)

The impact of automation and augmentation differs based on underlying skills and activities for each role.

TECHNOLOGY IMPACT ON 10 MOST COMMON ROLES AT YEAR 15



TOP 5 TECHNOLOGIES AFFECTING THIS INDUSTRY AT YEAR 15

Mobile Robotics			Navigation Robotics		Process Automation		Fixed Robotics		
0K	20K	40K	60K	80K	100K	120K	140K	160K	180K
No. impacted employees									

KEY FINDINGS:

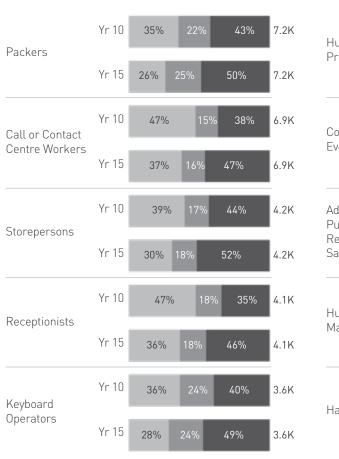
141K people are at risk of automation over the next 15 years, 55% of which are female. Roles in the Administrative and Support Services industry are more subject to automation rather than augmentation.



Some roles are more easily automated while other roles are more susceptible to augmentation.

JOBS MOST EXPOSED TO AUTOMATION

JOBS MOST EXPOSED TO AUGMENTATION





IMPACT LEGEND

Unimpacted % Augmentable % Automatable %

KEY FINDINGS:

Storepersons are the most automatable role with an estimated 2K people at risk.

Advertising, public relations and sales managers are the most augmentable role with the potential to augment 2K people.

JOB FAMILY ANALYSIS

Of the top 25 roles in this industry, they also have a presence in other industries.

- The top 3 industries for these roles are:
 - Healthcare and Social Assistance: 12.7%
 - Retail and Wholesale Trade: 9.7%
 - Public Administration and Safety: 4.4%

Re-skilling and transition potential exists from high risk Administrative and Support Services jobs to low risk jobs

The following re-skilling pathways are available to transition at risk workers to less automatable target careers. Many at risk professionals have transferrable skills, and need to only focus on skill and knowledge gaps to transition to new, lower risk, occupations.

EXAMPLE PATHWAYS DETAILED TRANSITION PATHWAY JOB Tourism & Travel Adviser Tourism & **Advertising Sales Agent** Travel Adviser (83.6 pivot score) Automatable 45% 45% AUTOMATABALE Augmentable 31% 11.7K people at risk **Content Manager** (76.7 pivot score) 26.2K people in job **JOB CORRIDOR** Graphic & Web Designer (73.1 pivot score) Graphic and Web Designer Advertising Sales Agent Social Media Specialist **Commercial Cleaner** Personal Care Consultant (92.2 pivot score) Content Manager 40% AUTOMATABALE Programmatic Trader 32.2K people at risk Barber (83.4 pivot score) 80.8K people in job Visual Merchandiser **KEY SKILL AND ABILITY** (74.4 pivot score) **KNOWLEDGE GAPS GAPS** Speaking Design Gardener Solar Photovoltaic Installer (62.1 pivot score) Operation Analysis 32% AUTOMATABALE Fine Arts Visual Merchandiser 8.9K people at risk (59.4 pivot score) 28.1K people in job Instructing Computer & Physical Medical Aide Electronics (50.7 pivot score)

Current

Ability

Future

Ability

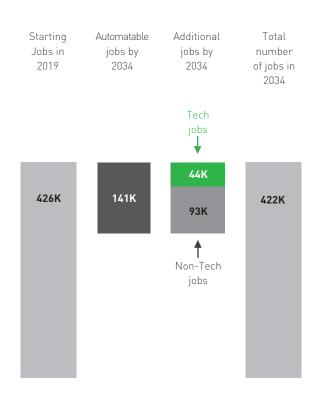
Implementation of emerging technology could lead to the generation of 44K new technology jobs over the next 15 years

Over the next 15 years an additional 137K jobs could be added to the Administrative and Support Services Industry. This comprises of:

- 32% or 44K technical jobs
- 68% or 93K non-technical jobs

However during this period, 141K roles within the industry could be automated by technology, leading to a net decrease of 1% or 4K roles for the industry.

MODELLED JOB GROWTH



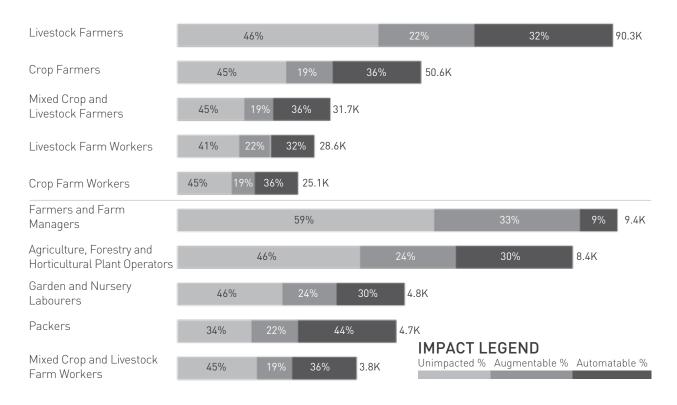
ADDITIONAL TECH JOBS REQUIRED (top 15)



Agriculture, Forestry and Fishing - long term (15 years)

The impact of automation and augmentation differs based on underlying skills and activities for each role.

TECHNOLOGY IMPACT ON 10 MOST COMMON ROLES AT YEAR 15



TOP 5 TECHNOLOGIES AFFECTING THIS INDUSTRY AT YEAR 15

Navigation Robotics					Process Automation			Fixed Robotics		Assistive Robotics				
	0K	10K	20K	30K	40K	50K	60K No im	70K pacted em	80K nlovees	90K	100K	110K	120K	130K
)					

KEY FINDINGS:

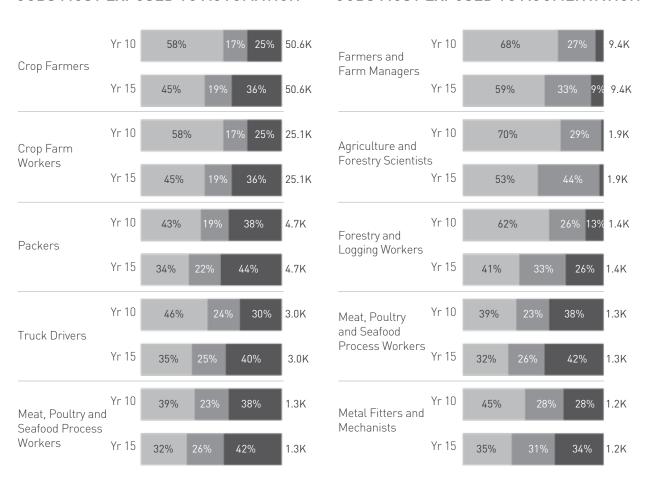
99K people are at risk of automation over the next 15 years, 71% of which are male. Roles in the Agriculture, Forestry and Fishing industry are more subject to automation rather than augmentation.



Some roles are more easily automated while other roles are more susceptible to augmentation.

JOBS MOST EXPOSED TO AUTOMATION

JOBS MOST EXPOSED TO AUGMENTATION



IMPACT LEGEND

Unimpacted % Augmentable % Automatable %

KEY FINDINGS:

Packers are the most automatable role with an estimated 2K people at risk.

Agriculture and forestry scientists are the most augmentable role with the potential to augment 800 people.

JOB FAMILY ANALYSIS

Of the top 25 roles in this industry, they also have a presence in other industries.

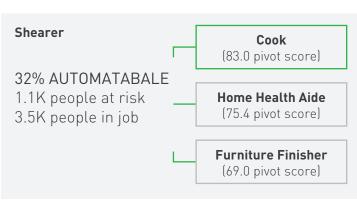
- The top 3 industries for these roles are:
 - Transport, Postal and Warehousing: 10.8%
 - Construction: 8.5%
 - Manufacturing: 7.6%

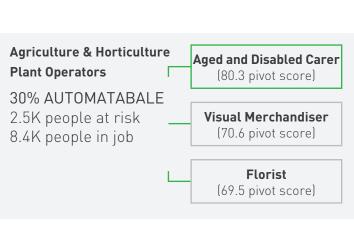
Re-skilling and transition potential exists from high risk Agriculture, Forestry and Fishing jobs to low risk jobs

The following re-skilling pathways are available to transition at risk workers to less automatable target careers. Many at risk professionals have transferrable skills, and need to only focus on skill and knowledge gaps to transition to new, lower risk, occupations.

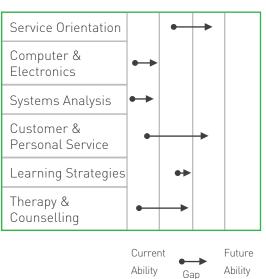
EXAMPLE PATHWAYS DETAILED TRANSITION PATHWAY JOB Crop Farmer **Crop Farmer** Personal Carers & Assistant Automatable 36% (57.2 pivot score) 36% AUTOMATABALE Augmentable 19% 91K people at risk 25.1K people in job Barber (43.4 pivot score)

Florist (37.8 pivot score)









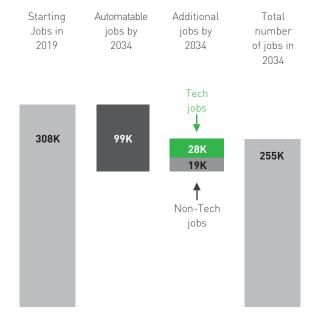
Implementation of emerging technology could lead to the generation of 28K new technology jobs over the next 15 years

Over the next 15 years an additional 47K jobs could be added to the Agriculture, Forestry and Fishing Industry. This comprises of:

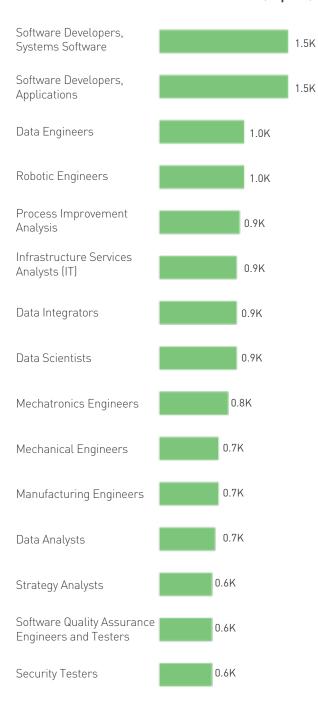
- 60% or 28K technical jobs
- 40% or 19K non-technical jobs

However during this period, 99K roles within the industry could be automated by technology, leading to a net decrease of 17% or 53K roles for the industry.

MODELLED JOB GROWTH



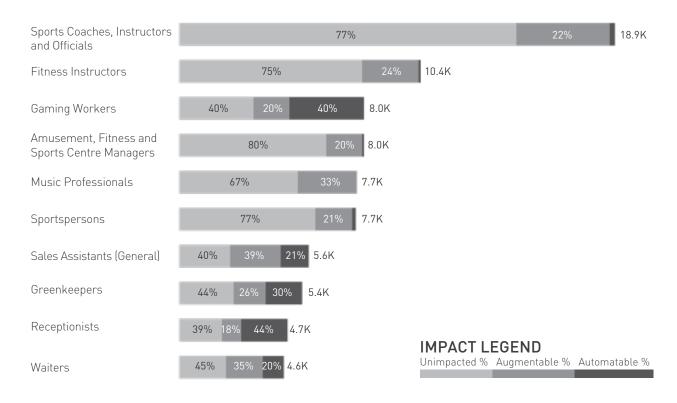
ADDITIONAL TECH JOBS REQUIRED (top 15)



Arts and Recreational Services - long term (15 years)

The impact of automation and augmentation differs based on underlying skills and activities for each role.

TECHNOLOGY IMPACT ON 10 MOST COMMON ROLES AT YEAR 15



TOP 5 TECHNOLOGIES AFFECTING THIS INDUSTRY AT YEAR 15

Process Automation		Navigat	ion Robotics	Generative De	sign Solut	ion Discovery					
0K	5K	10K	15K	20K	25K	30K	35K	40K			
	No. impacted employees										

KEY FINDINGS:

24K people are at risk of automation over the next 15 years, 50% of which are female. Roles in the Arts and Recreational Services industry are more subject to augmentation rather than automation.

PEOPLE IMPACT

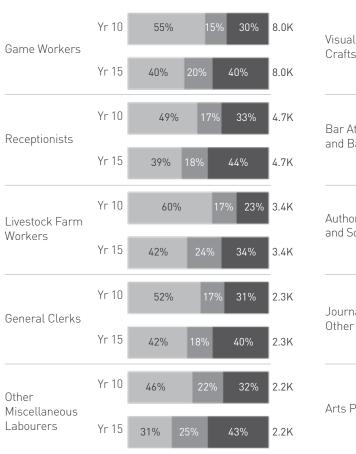
TECH IMPACT

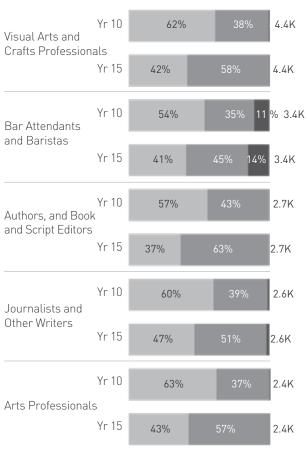
31% 14% 13% AUGMENTABLE AUTOMATABLE CAPACITY GAIN

Some roles are more easily automated while other roles are more susceptible to augmentation.

JOBS MOST EXPOSED TO AUTOMATION

JOBS MOST EXPOSED TO AUGMENTATION





IMPACT LEGEND

Unimpacted % Augmentable % Automatable %

KEY FINDINGS:

Receptionists are the most automatable role with an estimated 2K people at risk.

Authors, and book and script editors are the most augmentable role with the potential to augment 2K people.

JOB FAMILY ANALYSIS

Of the top 25 roles in this industry, they also have a presence in other industries.

- The top 3 industries for these roles are:
 - Retail and Wholesale Trade: 28.9%
 - Accommodation and Food Services: 17.9%
 - Health Care and Social Assistance: 13.7%

Re-skilling and transition potential exists from high risk Arts & Recreational jobs to low risk jobs

The following re-skilling pathways are available to transition at risk workers to less automatable target careers. Many at risk professionals have transferrable skills, and need to only focus on skill and knowledge gaps to transition to new, lower risk, occupations.

EXAMPLE PATHWAYS DETAILED TRANSITION PATHWAY JOB Betting Clerk Betting Clerk Bar Attendant & Barista (89.4 pivot score) Automatable 42% 42% AUTOMATABALE Augmentable 21% **Public Address System** 0.8K people at risk (75.5 pivot score) 1.8K people in job **JOB CORRIDOR** Sales Representative (71.3 pivot score) Sales Representative Barber Visual Merchandiser **Gaming Worker** Home Health Aide Bar Attendant and Barista (92.6 pivot score) **40% AUTOMATABALE** Public Address System and Other Announcer 3.2K people at risk Visual Merchandiser (77.5 pivot score) 8.0K people in job Gaming Supervisor **KEY SKILL AND ABILITY** (62.7 pivot score) **KNOWLEDGE GAPS** GAPS Persuasion Customer Personal Vending Machine Camera Operators Service Attendant (71.3 pivot score) Service Orientation 31% AUTOMATABALE 0.2K people at risk Medical Technician Sales & Marketing (60.9 pivot score) 0.7K people in job Negotiation Sound Engineering Clerical **Technician**

(52.1 pivot score)

Current

Ability

Future

Ability

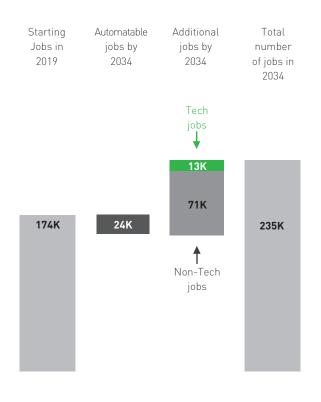
Implementation of emerging technology could lead to the generation of 13K new technology jobs over the next 15 years

Over the next 15 years an additional 84K jobs could be added to the Arts and Recreational Industry. This comprises of:

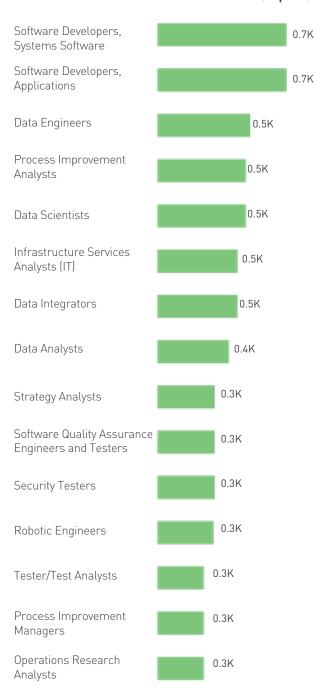
- 15% or 13K technical jobs
- 85% or 71K non-technical jobs

However during this period, 24K roles within the industry could be automated by technology, leading to a net increase of 34% or 61K roles for the industry.

MODELLED JOB GROWTH



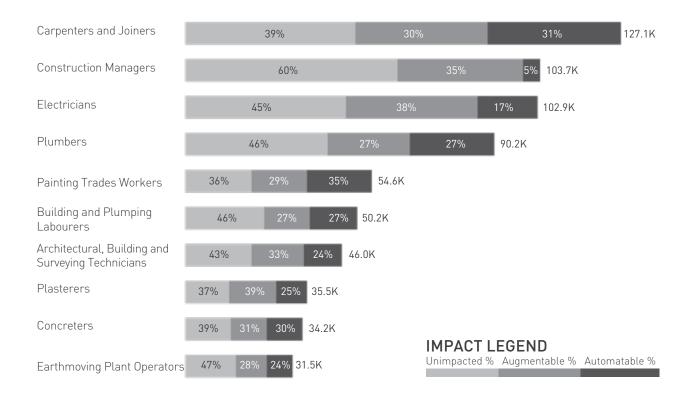
ADDITIONAL TECH JOBS REQUIRED (top 15)



Construction - long term (15 years)

The impact of automation and augmentation differs based on underlying skills and activities for each role.

TECHNOLOGY IMPACT ON 10 MOST COMMON ROLES AT YEAR 15



TOP 5 TECHNOLOGIES AFFECTING THIS INDUSTRY AT YEAR 15

Fixed Robotics				Navigation Ro	botics	Process Automation		
0K	50K	100K	150K	200K	250K	300K	350K	400K
No. impacted employees								

KEY FINDINGS:

290K people are at risk of automation over the next 15 years, 87% of which are male. Roles in the Construction industry are more subject to augmentation rather than automation.

PEOPLE IMPACT

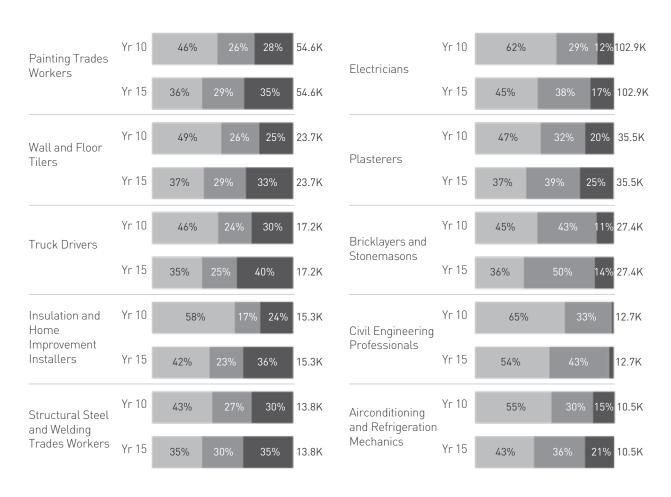
TECH IMPACT

30% 25% 13% AUGMENTABLE AUTOMATABLE CAPACITY GAIN

Some roles are more easily automated while other roles are more susceptible to augmentation.

JOBS MOST EXPOSED TO AUTOMATION

JOBS MOST EXPOSED TO AUGMENTATION



IMPACT LEGEND

Unimpacted % Augmentable % Automatable %

KEY FINDINGS:

Truck drivers are the most automatable role with an estimated 7K people at risk.

Bricklayers and stonemasons are the most augmentable role with the potential to augment 14K people.

JOB FAMILY ANALYSIS

Of the top 25 roles in this industry, they also have a presence in other industries.

- The top 3 industries for these roles are:
 - Public Administration and Safety: 7.3%
 - Transport, Postal and Warehousing: 6.9%
 - Professional, Scientific and Technical Services: 6.3%

Re-skilling and transition potential exists from high risk Construction jobs to low risk jobs

The following re-skilling pathways are available to transition at risk workers to less automatable target careers. Many at risk professionals have transferrable skills, and need to only focus on skill and knowledge gaps to transition to new, lower risk, occupations.

EXAMPLE PATHWAYS DETAILED TRANSITION PATHWAY JOB Painting Trades Worker Painting Trades Worker Visual Merchandiser (71.1 pivot score) Automatable 35% 35% AUTOMATABALE Augmentable 29% 19.1K people at risk **Visual Arts & Crafts** 54.6K people in job Professional (64.9 pivot score) **JOB CORRIDOR** Solar Photovoltaic Installer Visual Arts and Craft Professional (45.7 pivot score) Visual Merchandiser Camera Operator Insulation & Home Bricklayer & Stonemason Improvement Installer Solar Photovoltaic Installer (84.5 pivot score) 36% AUTOMATABALE Carer and Aide 5.5K people at risk Terrazzo Worker & Finisher 15.3K people in job (62.4 pivot score) **KEY SKILL AND ABILITY** Upholsterer **KNOWLEDGE GAPS** GAPS (60.5 pivot score) Troubleshooting Mechanical Structural Steel & Solar Photovoltaic Installer Welding Trades Worker \[\Gamma Mathematics (96.9 pivot score) 35% AUTOMATABALE Engineering and 4.9K people at risk Visual Arts & Crafts Technology Professional 13.8K people in job Installation (62.2 pivot score) Building and Construction Maintenance Superintendent

(60.9 pivot score)

Current

Ability

Future

Ability

Gap

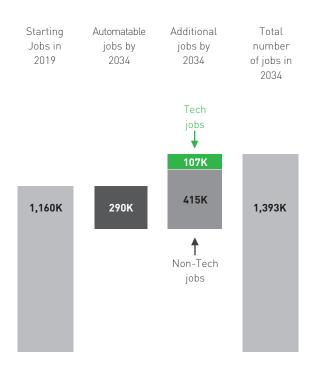
Implementation of emerging technology could lead to the generation of 107K new technology jobs over the next 15 years

Over the next 15 years an additional 522K jobs could be added to the Construction Industry. This comprises of:

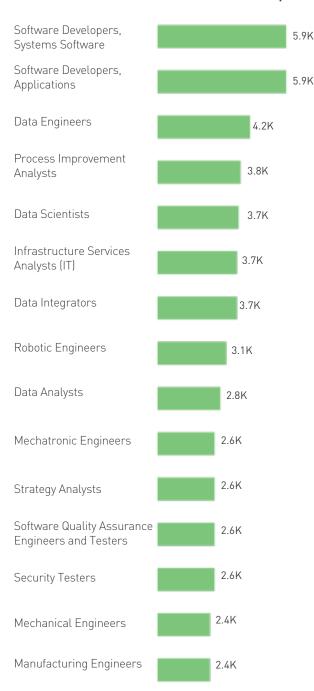
- 21% or 107K technical jobs
- 79% or 415K non-technical jobs

However during this period, 290K roles within the industry could be automated by technology, leading to a net increase of 20% or 233K roles for the industry.

MODELLED JOB GROWTH



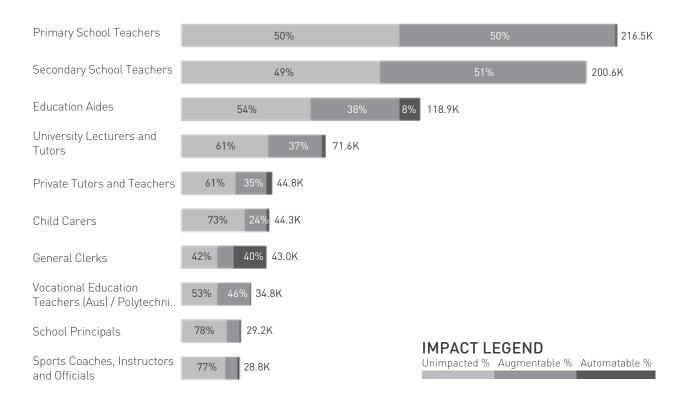
ADDITIONAL TECH JOBS REQUIRED (top 15)



Education and Training - long term (15 years)

The impact of automation and augmentation differs based on underlying skills and activities for each role.

TECHNOLOGY IMPACT ON 10 MOST COMMON ROLES AT YEAR 15



TOP 5 TECHNOLOGIES AFFECTING THIS INDUSTRY AT YEAR 15

	Sensory Perception		Solution Discovery	Generative Design		Process Automation					
0K	50K 100K		150K	200K 250K		300K	350K				
	No. impacted employees										

KEY FINDINGS:

83K people are at risk of automation over the next 15 years, 78% of which are female.

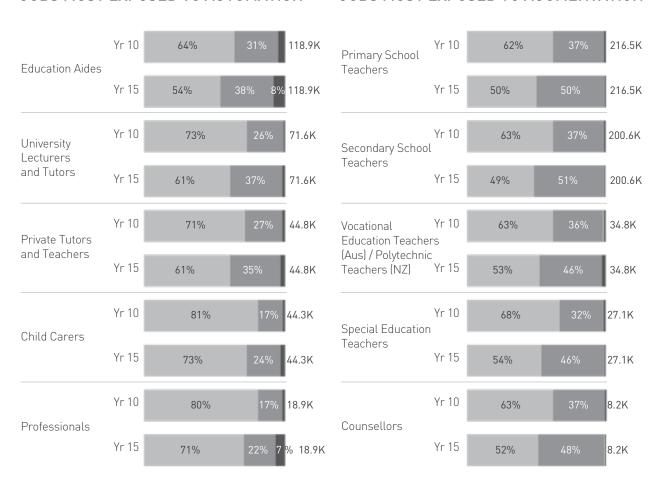
Roles in the Education and Training industry are more subject to augmentation rather than automation.



Some roles are more easily automated while other roles are more susceptible to augmentation.

JOBS MOST EXPOSED TO AUTOMATION

JOBS MOST EXPOSED TO AUGMENTATION



IMPACT LEGEND

Unimpacted % Augmentable % Automatable %

KEY FINDINGS:

Education Aides are the most automatable role with an estimated 10K people at risk. Secondary school teachers are the most augmentable role with the potential to augment 102K people.

JOB FAMILY ANALYSIS

Of the top 25 roles in this industry, they also have a presence in other industries.

- The top 3 industries for these roles are:
 - Healthcare and Social Assistance: 16.3%
 - Public Administration and Safety: 6.9%
 - Administrative and Support Services: 5.0%

Re-skilling and transition potential exists from high risk Education and Training jobs to low risk jobs

The following re-skilling pathways are available to transition at risk workers to less automatable target careers. Many at risk professionals have transferrable skills, and need to only focus on skill and knowledge gaps to transition to new, lower risk, occupations.

EXAMPLE PATHWAYS DETAILED TRANSITION PATHWAY JOB Gallery, Library & Museum Technician Gallery, Library & Film & Video Editor Museum Technician (66.5 pivot score) Automatable 38% 31% AUTOMATABALE Augmentable 27% 1.2K people at risk Cyber Security Analyst (61.9 pivot score) 4K people in job **JOB CORRIDOR** ICT Security Consultant (59.0 pivot score) Cyber Security Analyst ICT Security Consultant Caretakers Wind Turbine Service Film and Video Editor **Technician** (83.8 pivot score) Visual Merchandiser 28% AUTOMATABALE 1.1K people at risk Copy Writer Maintenance Supervisor 3.8K people in job (74.4 pivot score) Electrician **KEY SKILL AND ABILITY** (67.8 pivot score) **KNOWLEDGE GAPS** GAPS Complex Problem Solving Science Technician Zoologist & Wildlife Education and Biologist Training (92.2 pivot score) 28% AUTOMATABALE 1.1K people at risk Operation 3.8K people in job Water Resource Monitoring Specialist Engineering and (85.1 pivot score) Technology Quality Control Security Management Analysis **Specialist** (78.1 pivot score) **Mathematics** Current Future

Ability

Gap

Ability

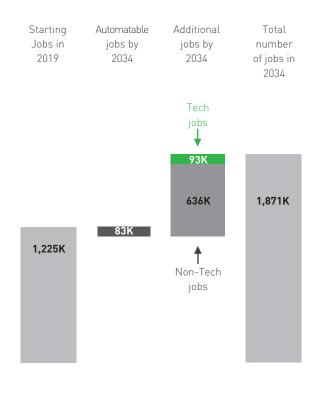
Implementation of emerging technology could lead to the generation of 93K new technology jobs over the next 15 years

Over the next 15 years an additional 729K jobs could be added to the Education and Training Industry. This comprises of:

- 13% or 93K technical jobs
- 87% or 636K non-technical jobs

However during this period, 83K roles within the industry could be automated by technology, leading to a net increase of 53% or 646K roles for the industry.

MODELLED JOB GROWTH

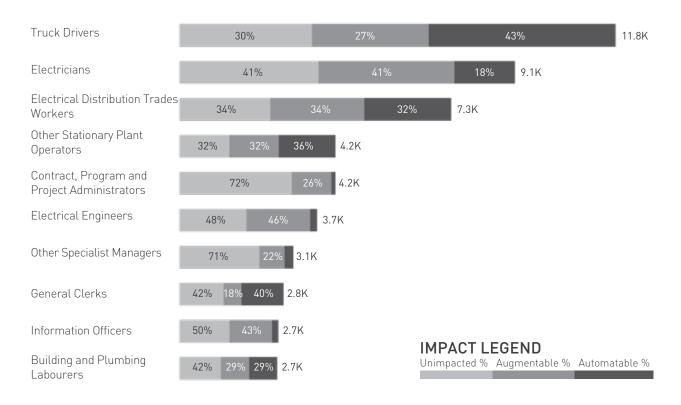




Electricity, Gas, Water and Waste Services - long term (15 years)

The impact of automation and augmentation differs based on underlying skills and activities for each role.

TECHNOLOGY IMPACT ON 10 MOST COMMON ROLES AT YEAR 15



TOP 5 TECHNOLOGIES AFFECTING THIS INDUSTRY AT YEAR 15

	Navigation Robot	tics	Process Aut	comation	Solution Discovery	Predictive Analysis	Fixed Robotics					
0K	5K 10K		15K	20K	25K	30K	35K					
	No. impacted employees											

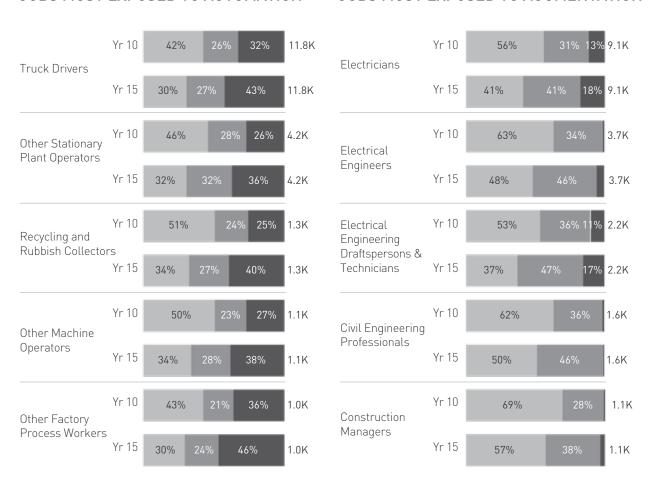
KEY FINDINGS:

26K people are at risk of automation over the next 15 years, 81% of which are male. Roles in the Electricity, Gas, Water and Waste Services industry are more subject to augmentation rather than automation.



JOBS MOST EXPOSED TO AUTOMATION

JOBS MOST EXPOSED TO AUGMENTATION



IMPACT LEGEND

Unimpacted % Augmentable % Automatable %

KEY FINDINGS:

Other factory process workers are the most automatable role with an estimated 500 people at risk. Electrical Engineering Draftspersons and Technicians are the most augmentable role with the potential to augment 1K people.

JOB FAMILY ANALYSIS

- The top 3 industries for these roles are:
 - Construction: 23.1%
 - Professional, Scientific and Technical Services: 13.3%
 - Transport, Postal and Warehousing: 8.0%

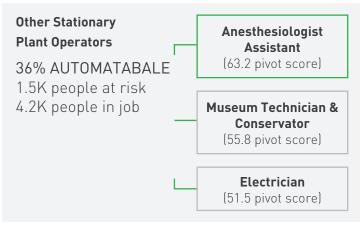
Re-skilling and transition potential exists from high risk Electricity, Gas & Water Service jobs to low risk jobs

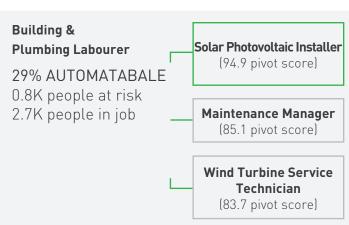
The following re-skilling pathways are available to transition at risk workers to less automatable target careers. Many at risk professionals have transferrable skills, and need to only focus on skill and knowledge gaps to transition to new, lower risk, occupations.

ICT Security Consultant (81.5 pivot score)

EXAMPLE PATHWAYS

Electrical Distribution Trades Worker 32% AUTOMATABALE 2.4K people at risk 7.3K people in job Solar Energy Systems Engineer [85.3 pivot score]





DETAILED TRANSITION PATHWAY

JOB

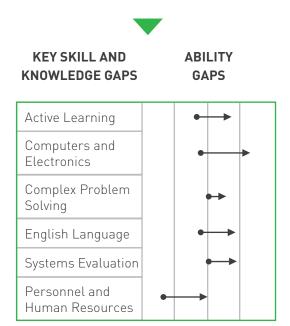
Electrical Distribution Trades Worker

Automatable 36% Augmentable 32%



JOB CORRIDOR

Information & Organisation Professional
Solar Energy Systems Engineer
Industrial, Mechanical and Production Engineer
ICT Security Consultant
ICT and Telecommunications Technicians



Current

Ability

Future

Ability

Gap

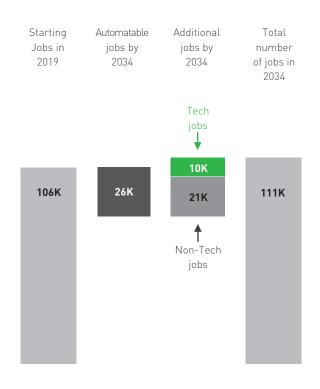
Implementation of emerging technology could lead to the generation of 10K new technology jobs over the next 15 years

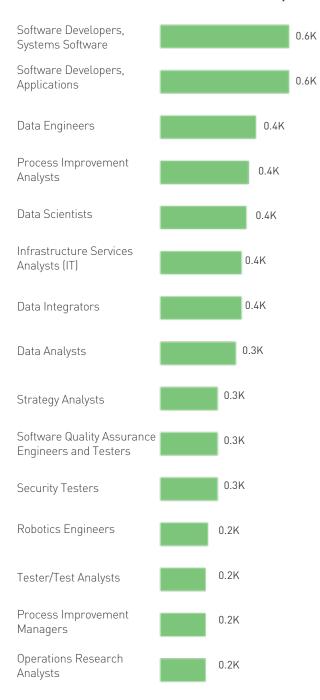
Over the next 15 years an additional 31K jobs could be added to the Electricity, Gas, Water and Waste Services. This comprises of:

- 33% or 10K technical jobs
- 67% or 21K non-technical jobs

However during this period, 26K roles within the industry could be automated by technology, leading to a net increase of 5% or 5K roles for the industry.

MODELLED JOB GROWTH

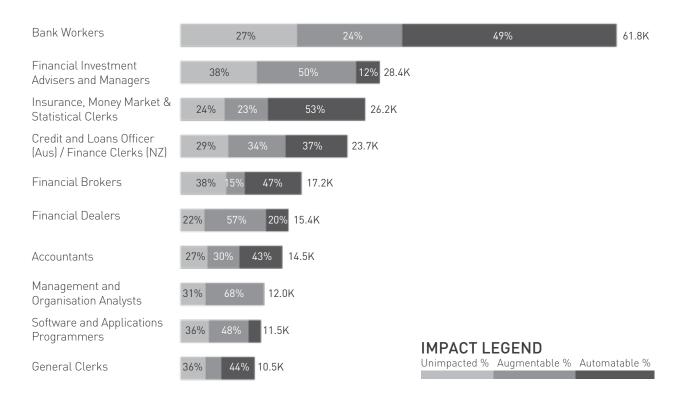




Financial and Insurance - long term (15 years)

The impact of automation and augmentation differs based on underlying skills and activities for each role.

TECHNOLOGY IMPACT ON 10 MOST COMMON ROLES AT YEAR 15



TOP 5 TECHNOLOGIES AFFECTING THIS INDUSTRY AT YEAR 15

	Process Automation								Predictive Analysis Generative Design Solution Discovery								
0K	10K	20K	30K	40K	50K	60K	70K	80K	90K	100K	110K	120K	130K	140K	150K	160K	170K
	No. impacted employees																

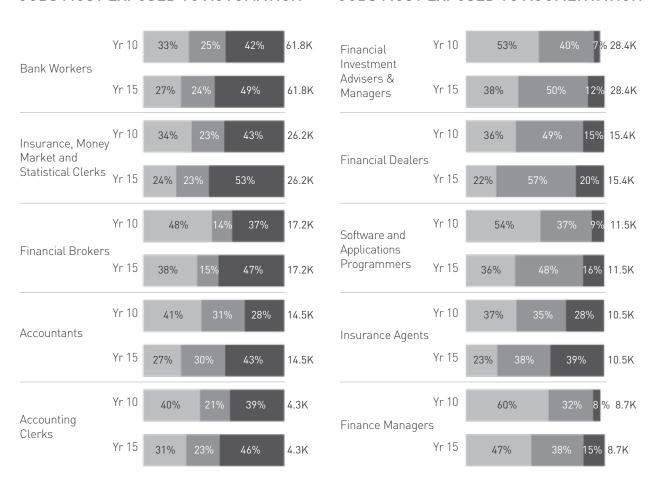
KEY FINDINGS:

108K people are at risk of automation over the next 15 years, 58% of which are female. Roles in the Financial and Insurance industry are more subject to augmentation rather than automation.



JOBS MOST EXPOSED TO AUTOMATION

JOBS MOST EXPOSED TO AUGMENTATION



IMPACT LEGEND

Unimpacted % Augmentable % Automatable %

KEY FINDINGS:

Insurance, money market and statistical clerks are the most automatable role with an estimated 14K people at risk. Financial Dealers are the most augmentable role with the potential to augment 9K people.

JOB FAMILY ANALYSIS

- The top 3 industries for these roles are:
 - Professional, Scientific and Technical Services: 21.5%
 - Public Administration and Safety: 12.9%
 - Retail and Wholesale Trade: 7.2%

Re-skilling and transition potential exists from high risk Financial and Insurance Service jobs to low risk jobs

The following re-skilling pathways are available to transition at risk workers to less automatable target careers. Many at risk professionals have transferrable skills, and need to only focus on skill and knowledge gaps to transition to new, lower risk, occupations.

EXAMPLE PATHWAYS DETAILED TRANSITION PATHWAY JOB Insurance Clerks Insurance, Money Market **Cyber Security Analyst** & Statistical Clerks (55.6 pivot score) Automatable 53% 53% AUTOMATABALE Augmentable 23% 13.9K people at risk Infrastructure Services Analyst (IT) 26.2K people in job (52.3 pivot score) **JOB CORRIDOR ICT Sales Professional** (46.3 pivot score) Infrastructure Services Analyst (IT) Cyber Security Analyst ICT Sales Professional **Bank Workers Beauty Therapist** (90.0 pivot score) Change Analyst 49% AUTOMATABALE Speech-Language Pathology Assistant Visual Merchandiser 30.4K people at risk (79.3 pivot score) 61.8K people in job Cyber Security Analyst **KEY SKILL AND ABILITY** (67.8 pivot score) **KNOWLEDGE GAPS GAPS** Computer and Financial Broker Electronics Info. & Organisation Professional Critical Thinking (70.3 pivot score) 47% AUTOMATABALE Education and 8.1K people at risk Training 17.2K people in job Private Tutor and Judgement and Teacher Decision Making (67.1 pivot score) Public Safety and Security Financial Dealer (66.7 pivot score) Management of Personnel Resources

Current

Ability

Future

Ability

Gap

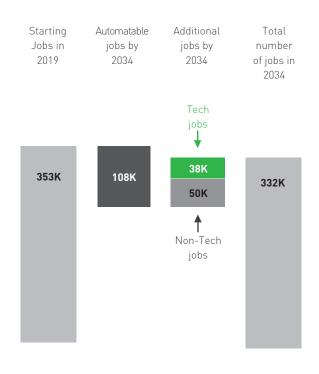
Implementation of emerging technology could lead to the generation of 38K new technology jobs over the next 15 years

Over the next 15 years an additional 88K jobs could be added to the Financial and Insurances Industry. This comprises of:

- 43% or 38K technical jobs
- 57% or 50K non-technical jobs

However during this period, 108K roles within the industry could be automated by technology, leading to a net decrease of 6% or 21K roles for the industry.

MODELLED JOB GROWTH

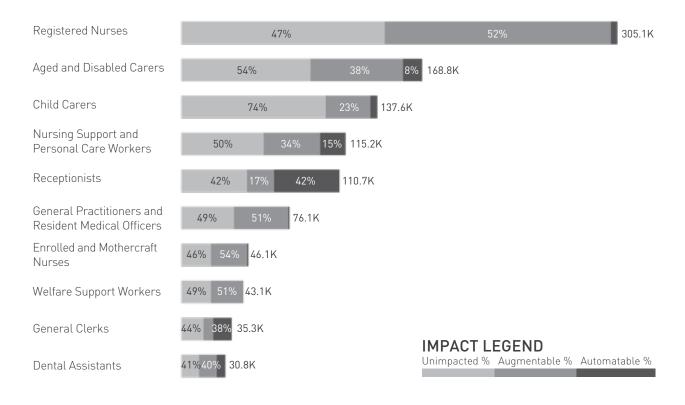




Health Care and Social Assistance - long term (15 years)

The impact of automation and augmentation differs based on underlying skills and activities for each role.

TECHNOLOGY IMPACT ON 10 MOST COMMON ROLES AT YEAR 15



TOP 5 TECHNOLOGIES AFFECTING THIS INDUSTRY AT YEAR 15

	Proce	ess Automati	on	Assistive	Robotics	Sensory P	erception	Generative De	esign <mark>Mobil</mark>	Mobile Robotics			
0K	50K	100K	150K	200K	250K	300K	350K	400K	450K	500K			
	No. impacted employees												

KEY FINDINGS:

197K people are at risk of automation over the next 15 years, 84% of which are female. Roles in the Health Care and Social Assistance industry are more subject to augmentation rather than automation.

TECH IMPACT

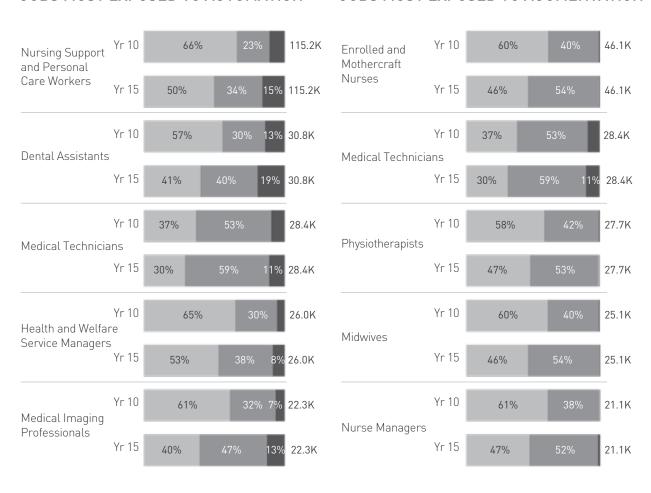
TECH IMPACT

39% 11% 16% AUGMENTABLE AUTOMATABLE CAPACITY GAIN

166K 31K TOTAL AUTOMATABLE

JOBS MOST EXPOSED TO AUTOMATION

JOBS MOST EXPOSED TO AUGMENTATION



IMPACT LEGEND

Unimpacted % Augmentable % Automatable %

KEY FINDINGS:

Dental assistants are the most automatable role with an estimated 6K people at risk. Medical technicians are the most augmentable role with the potential to augment 17K people.

JOB FAMILY ANALYSIS

- The top 3 industries for these roles are:
 - Accommodation and Food Services: 6.6%
 - Public Administration and Safety: 6.1%
 - Education and Training: 5.8%

Re-skilling and transition potential exists from high risk Healthcare and Social Assistance jobs to low risk jobs

The following re-skilling pathways are available to transition at risk workers to less automatable target careers. Many at risk professionals have transferrable skills, and need to only focus on skill and knowledge gaps to transition to new, lower risk, occupations.

EXAMPLE PATHWAYS DETAILED TRANSITION PATHWAY JOB Keyboard Operator Keyboard Operator Cyber Security Analyst (74.8 pivot score) Automatable 45% 45% AUTOMATABALE Augmentable 34% Info. & Organisation 4.1K people at risk Professional 10.1K people in job (74.1 pivot score) **JOB CORRIDOR** ICT Security Consultant (73.8 pivot score) ICT Security Consultant Information and Organisation Professional Cyber Security Analyst **Medical Laboratory** Diagnostic Medical Scientist First-Line Supervisor of Customer Service Reps. Sonographer (90.5 pivot score) 31% AUTOMATABALE Infrastructure Services Analyst (IT) 4.3K people at risk 13.9K people in job Theatre Nurses in Robotic Surgery (80.7 pivot score) **KEY SKILL AND ABILITY KNOWLEDGE GAPS GAPS Cyber Security Analyst** (72.9 pivot score) Operations Analysis Computer and Electronics **Dental Assistant** Surgical Technologist Science (97.1 pivot score) 19% AUTOMATABALE Engineering and 6.0K people at risk Health Therapy Technology Professional 30.8K people in job Repairing (85.5 pivot score) Mechanical **Physiotherapist**

(85.5 pivot score)

Current

Ability

Future

Ability

Gap

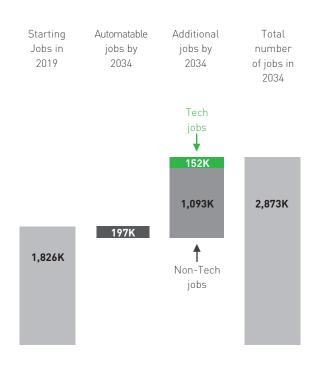
Implementation of emerging technology could lead to the generation of 152K new technology jobs over the next 15 years

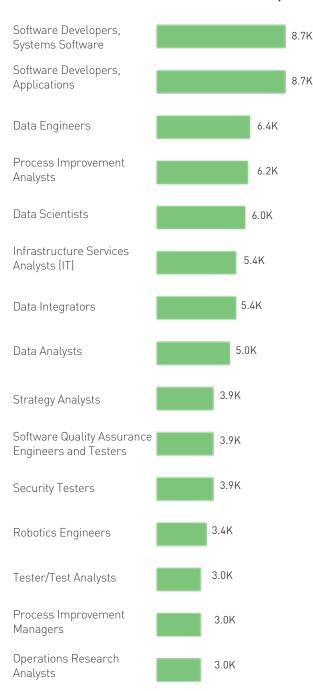
Over the next 15 years an additional 1.2M jobs could be added to the Health Care and Social Assistance Industry. This comprises of:

- 12% or 152K technical jobs
- 88% or 1,093K non-technical jobs

However during this period, 197K roles within the industry could be automated by technology, leading to a net increase of 57% or 1,048K roles for the industry.

MODELLED JOB GROWTH

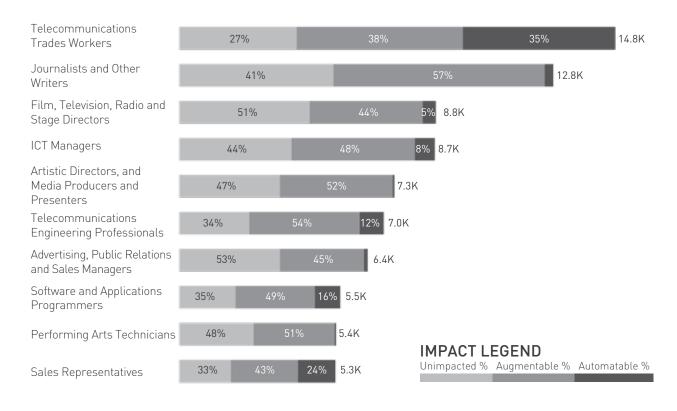




Information, Media and Telecommunications - long term (15 years)

The impact of automation and augmentation differs based on underlying skills and activities for each role.

TECHNOLOGY IMPACT ON 10 MOST COMMON ROLES AT YEAR 15



TOP 5 TECHNOLOGIES AFFECTING THIS INDUSTRY AT YEAR 15

	Process Automation					Solution Discovery				Predic	Predictive Analysis			
0K	5K	K 10K 15K 20K		25K 30K 35K			40K	45K	50K 55K 60K			65K		
No. impacted employees														

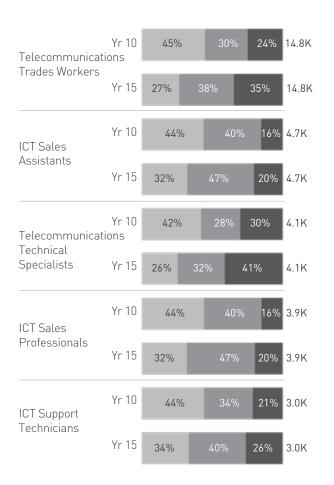
KEY FINDINGS:

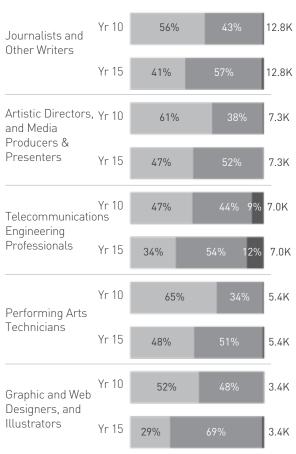
32K people are at risk of automation over the next 15 years, 59% of which are male. Roles in the Information, Media and Telecommunications industry are more subject to augmentation rather than automation.



JOBS MOST EXPOSED TO AUTOMATION

JOBS MOST EXPOSED TO AUGMENTATION





IMPACT LEGEND

Unimpacted % Augmentable % Automatable %

KEY FINDINGS:

Telecommunications technical specialists are the most automatable role with an estimated 2K people at risk. Graphic and web designers, and illustrators are the most augmentable role with the potential to augment 2K people.

JOB FAMILY ANALYSIS

- The top 3 industries for these roles are:
 - Retail and Wholesale Trade: 35.3%
 - Professional, Scientific and Technical Services: 18.7%
 - Accommodation and Food Services: 4.4%

Re-skilling and transition potential exists from high risk Information, Media and Telecommunication jobs to low risk jobs

The following re-skilling pathways are available to transition at risk workers to less automatable target careers. Many at risk professionals have transferrable skills, and need to only focus on skill and knowledge gaps to transition to new, lower risk, occupations.

EXAMPLE PATHWAYS DETAILED TRANSITION PATHWAY JOB Ticket Salesperson **Ticket Salesperson** Occupational Therapy Aides Automatable 50% (86.3 pivot score) 50% AUTOMATABALE Augmentable 22% 2.5K people at risk 5.0K people in job Legal and Welfare Professional (76.5 pivot score) **JOB CORRIDOR** Broadcast News Analyst Broadcast News Analyst (76.4 pivot score) Occupational Therapy Aide Outdoor Adventure Guide **Telecommunications** Legal, Social and Welfare Professional **Solar Photovoltaic Technical Specialist** Installer Conference and Event Organiser (91.2 pivot score) 41% AUTOMATABALE 1.7K people at risk 4.1K people in job Wind Turbine Service Technician **KEY SKILL AND ABILITY** (83.5 pivot score) **KNOWLEDGE GAPS** GAPS Camera Operator Reading (76.0 pivot score) Comprehension Communication and Media **ICT Support Technician** ICT Help Desk Manager Social (97.6 pivot score) Perceptiveness

ICT Technician

(97.4 pivot score)

Computer User Support Technician

(97.2 pivot score)

History and

Archaeology

Management of Material Resources

Telecommunication

Current Ability Future

Ability

Gap

26% AUTOMATABALE

0.8K people at risk

3.0K people in job

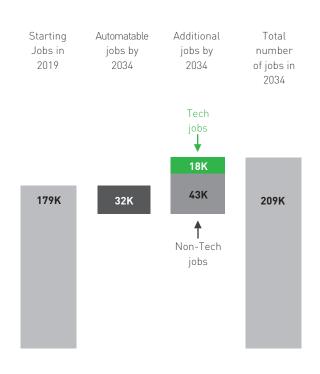
Implementation of emerging technology could lead to the generation of 18K new technology jobs over the next 15 years

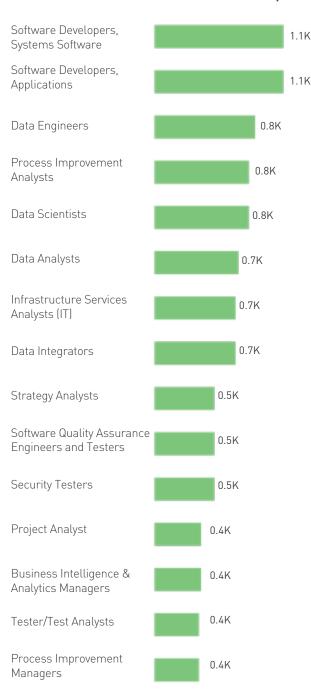
Over the next 15 years an additional 61K jobs could be added to the Information, Media and Telecommunications Industry. This comprises of:

- 29% or 18K technical jobs
- 71% or 43K non-technical jobs

However during this period, 32K roles within the industry could be automated by technology, leading to a net increase of 16% or 30K roles for the industry.

MODELLED JOB GROWTH

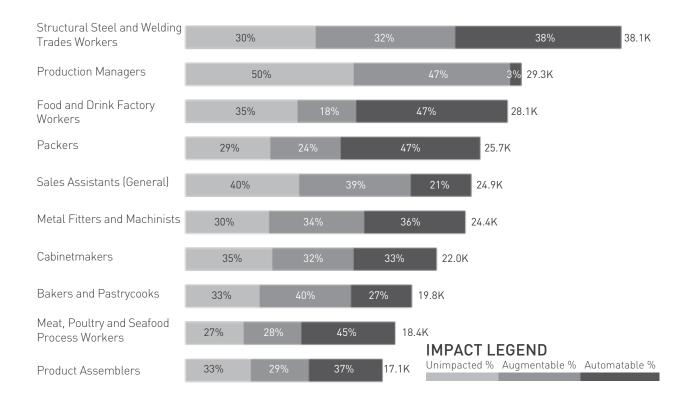




Manufacturing - long term (15 years)

The impact of automation and augmentation differs based on underlying skills and activities for each role.

TECHNOLOGY IMPACT ON 10 MOST COMMON ROLES AT YEAR 15



TOP 5 TECHNOLOGIES AFFECTING THIS INDUSTRY AT YEAR 15

Fixed Robotics						Proce	ss Autom	ation	Navigation	Robotics	Mobile Robotics		
0K	20K	40K	60K	80K	100K	120K	140K	160K	180K	200K	220K	240K	260K
						No. imp	pacted emp	loyees					

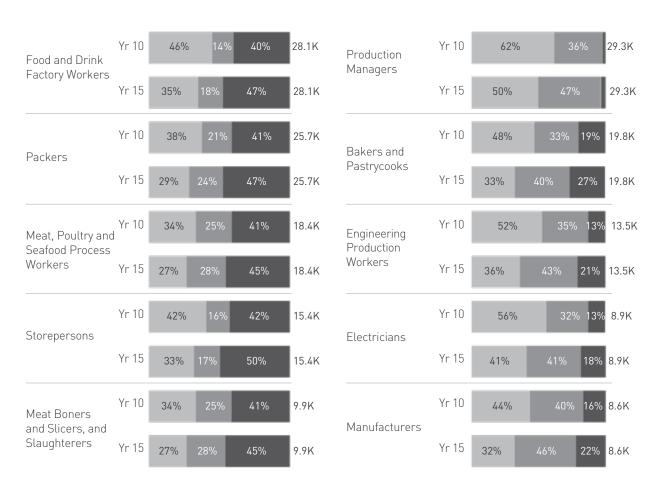
KEY FINDINGS:

193K people are at risk of automation over the next 15 years, 75% of which are male. Roles in the Manufacturing industry are more subject to augmentation rather than automation.



JOBS MOST EXPOSED TO AUTOMATION

JOBS MOST EXPOSED TO AUGMENTATION



IMPACT LEGEND

Unimpacted % Augmentable % Automatable %

KEY FINDINGS:

Storepersons are the most automatable role with an estimated 8K people at risk.

Production managers are the most augmentable role with the potential to augment 14K people.

JOB FAMILY ANALYSIS

- The top 3 industries for these roles are:
 - Retail and Wholesale Trade: 31.5%
 - Construction: 12.8%
 - Transport, Postal and Warehousing: 7.9%

Re-skilling and transition potential exists from high risk Manufacturing jobs to low risk jobs

The following re-skilling pathways are available to transition at risk workers to less automatable target careers. Many at risk professionals have transferrable skills, and need to only focus on skill and knowledge gaps to transition to new, lower risk, occupations.

EXAMPLE PATHWAYS DETAILED TRANSITION PATHWAY JOB Food & Drink Factory Worker Food & Drink Cook **Factory Worker** (96.4 pivot score) Automatable 47% **47% AUTOMATABALE** Augmentable 18% Visual Merchandiser 13.2K people at risk (84.0 pivot score) 28.1K people in job **JOB CORRIDOR Education Aide** (59.1 pivot score) Visual Merchandiser Cook **Packer** Medical Technician Gallery, Museum & Tour Guide (79.8 pivot score) Personal Care Consultant 47% AUTOMATABALE **Furniture Finisher** 13.2K people at risk Barber (77.0 pivot score) 25.7K people in job Animal Attendants & Trainer **KEY SKILL AND ABILITY** (62.6 pivot score) **KNOWLEDGE GAPS** GAPS Programming Comprehension Meat, Poultry & Seafood Cook **Process Worker** (86.6 pivot score) Sales & Marketing 45% AUTOMATABALE Technology Design Visual Merchandiser 8.3K people at risk (57.1 pivot score) 18.4K people in job Design Clerical **Veterinary Nurse** (43.3 pivot score) Systems Analysis Future

Ability

Ability

Gap

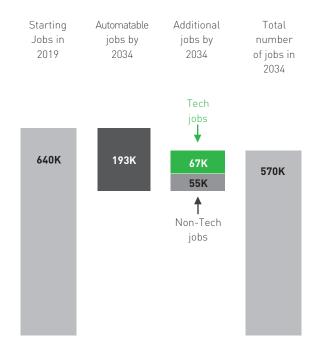
Implementation of emerging technology could lead to the generation of 67K new technology jobs over the next 15 years

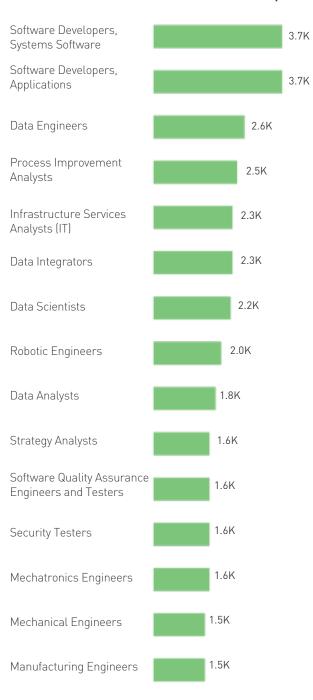
Over the next 15 years an additional 122K jobs could be added to the Manufacturing Industry. This comprises of:

- 55% or 67K technical jobs
- 45% or 55K non-technical jobs

However during this period, 193K roles within the industry could be automated by technology, leading to a net decrease of 11% or 70K roles for the industry.

MODELLED JOB GROWTH

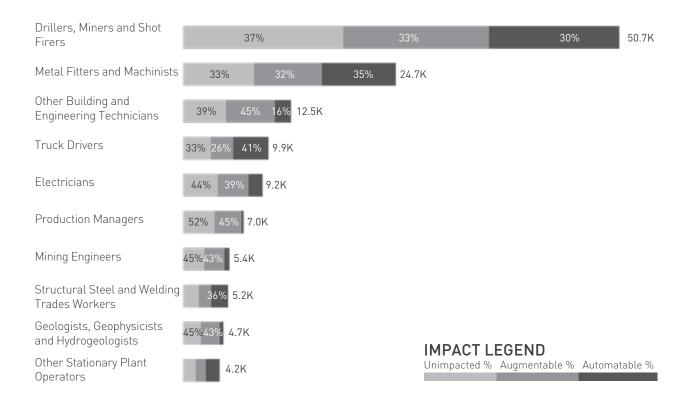




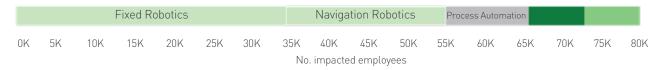
Mining - long term (15 years)

The impact of automation and augmentation differs based on underlying skills and activities for each role.

TECHNOLOGY IMPACT ON 10 MOST COMMON ROLES AT YEAR 15



TOP 5 TECHNOLOGIES AFFECTING THIS INDUSTRY AT YEAR 15



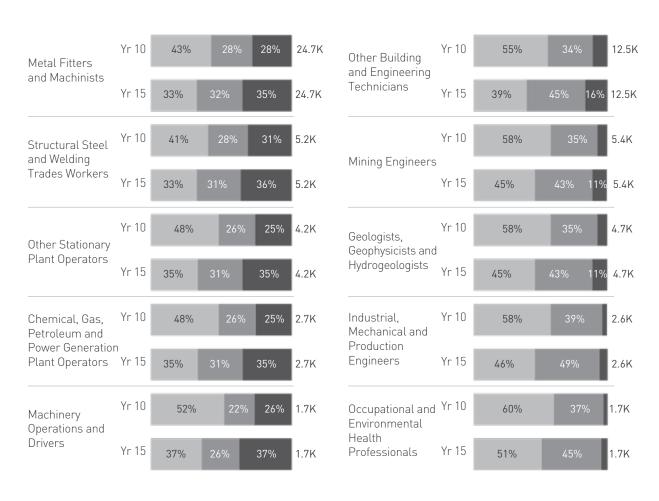
KEY FINDINGS:

50K people are at risk of automation over the next 15 years, 84% of which are male. Roles in the Mining industry are more subject to augmentation rather than automation.



JOBS MOST EXPOSED TO AUTOMATION

JOBS MOST EXPOSED TO AUGMENTATION



IMPACT LEGEND

Unimpacted % Augmentable % Automatable %

KEY FINDINGS:

Machine operators and drivers are the most automatable role with an estimated 600 people at risk. Industrial, mechanical and production engineers are the most augmentable role with the potential to augment 1K people.

JOB FAMILY ANALYSIS

- The top 3 industries for these roles are:
 - Construction: 15.1%
 - Transport, Postal and Warehousing: 9.9%
 - Manufacturing: 9.8%

Re-skilling and transition potential exists from high risk Mining jobs to low risk jobs

The following re-skilling pathways are available to transition at risk workers to less automatable target careers. Many at risk professionals have transferrable skills, and need to only focus on skill and knowledge gaps to transition to new, lower risk, occupations.

EXAMPLE PATHWAYS DETAILED TRANSITION PATHWAY JOB Structural Streel & Welding Trades Worker Structural Streel & Solar Photovoltaic Installer **Welding Trades Worker** (83.4 pivot score) Automatable 36% 36% AUTOMATABALE Augmentable 31% Medical Technician 1.9K people at risk (71.7 pivot score) 5.2K people in job **JOB CORRIDOR** Upholsterer (68.0 pivot score) Solar Photovoltaic Installer Medical Technician **Metal Fitters** Solar Photovoltaic Installer Upholsterer & Machinist (91.7 pivot score) Bricklayer, and Carpenters and Joiners 35% AUTOMATABALE Model Makers. Wood 8.6K people at risk Cook (74.3 pivot score) 24.7K people in job Bricklayer & Stonemason (68.1 pivot score) **KEY SKILL AND ABILITY KNOWLEDGE GAPS** GAPS **Drillers, Miners** Mechanical Solar Energy Comprehension & Shot Firers Installation Manager (86.3 pivot score) 30% AUTOMATABALE Installation 15.2K people at risk Building & 50.7K people in job **Explosive Engineer** Construction (83.7 pivot score) Coordination Forest & Conversation Psychology Technician (76.7 pivot score) Troubleshooting Current Future

Ability

Ability

Gap

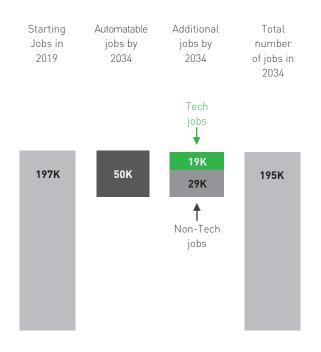
Implementation of emerging technology could lead to the generation of 19K new technology jobs over the next 15 years

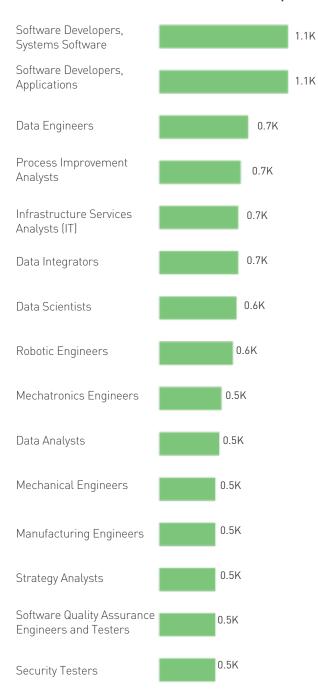
Over the next 15 years an additional 48K jobs could be added to the Mining Industry. This comprises of:

- 40% or 19K technical jobs
- 60% or 29K non-technical jobs

However during this period, 50K roles within the industry could be automated by technology, leading to a net decrease of 1% or 2K roles for the industry.

MODELLED JOB GROWTH

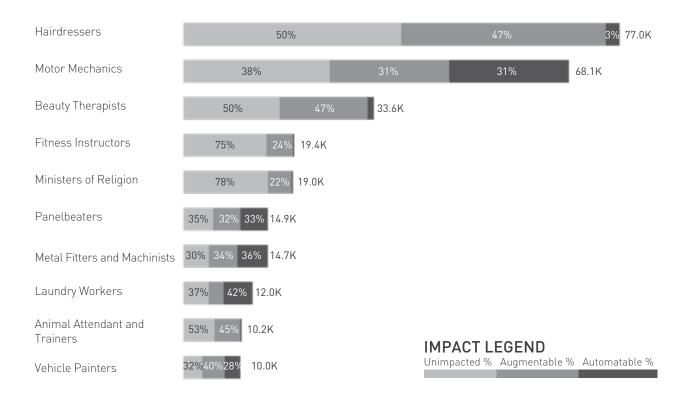




Other Services - long term (15 years)

The impact of automation and augmentation differs based on underlying skills and activities for each role.

TECHNOLOGY IMPACT ON 10 MOST COMMON ROLES AT YEAR 15



TOP 5 TECHNOLOGIES AFFECTING THIS INDUSTRY AT YEAR 15

	Fixed Robotics				Dexterou	us Robot	ics	Navigation Robotics Process Automation Mobile				Mobile	Robotics		
0K	10K	20K	30K	40K	50K	60K	70K	80K	90K	100	K 110K	120K	130K	140K	150K
	No. impacted employees														

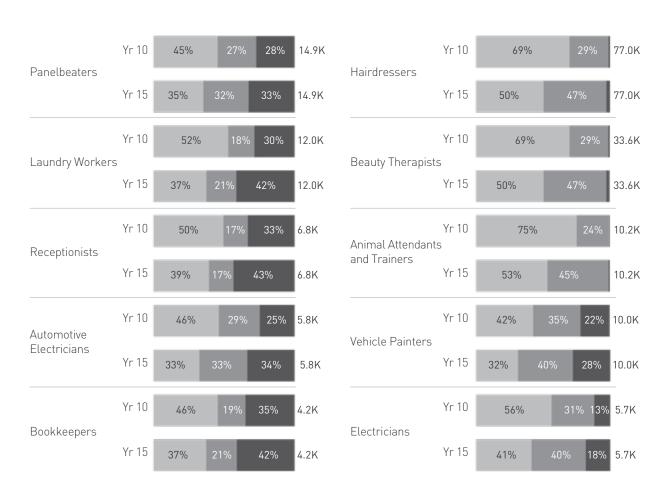
KEY FINDINGS:

88K people are at risk of automation over the next 15 years, 69% of which are male. Roles in the Other Services industry are more subject to augmentation rather than automation.



JOBS MOST EXPOSED TO AUTOMATION

JOBS MOST EXPOSED TO AUGMENTATION



IMPACT LEGEND

Unimpacted % Augmentable % Automatable %

KEY FINDINGS:

Receptionists are the most automatable role with an estimated 3K people at risk. Hairdressers are the most augmentable role with the potential to augment 36K people.

JOB FAMILY ANALYSIS

Of the top 25 roles in this industry, they also have a presence in other industries.

• The top 3 industries for these roles are:

Healthcare and Social Assistance: 16.3%

Retail and Wholesale Trade: 14.1%

Construction: 10.2%

Re-skilling and transition potential exists from high risk Other Services jobs to low risk jobs

The following re-skilling pathways are available to transition at risk workers to less automatable target careers. Many at risk professionals have transferrable skills, and need to only focus on skill and knowledge gaps to transition to new, lower risk, occupations.

EXAMPLE PATHWAYS DETAILED TRANSITION PATHWAY JOB Laundry Worker **Laundry Workers** Personal Carers and Assistant Automatable 42% (93.0 pivot score) 42% AUTOMATABALE Augmentable 21% 5.0K people at risk 12.0K people in job Cook (88.8 pivot score) **JOB CORRIDOR** Child Carer Personal Carers and Assistant (84.3 pivot score) Cook Child Carer Automotive Electrician Medical Technician Visual Merchandiser (69.3 pivot score) 34% AUTOMATABALE Bar Attendants and Barista 2.0K people at risk Mech. Engineering **Trades Worker** 5.8K people in job (59.8 pivot score) **KEY SKILL AND ABILITY** Electrician **KNOWLEDGE GAPS** GAPS (59.4 pivot score) Service Orientation Comprehension **Panel Beaters** Solar Photovoltaic Installer Psychology (84.5 pivot score) Speaking 33% AUTOMATABALE 4.9K people at risk **Visual Arts and Crafts** English Language Professional 14.9K people in job Social (61.4 pivot score) Perceptiveness Therapy and Upholsterer Counselling (61.2 pivot score) Current Future

Ability

Ability

Gap

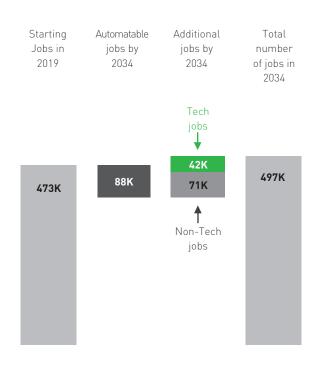
Implementation of emerging technology could lead to the generation of 42K new technology jobs over the next 15 years

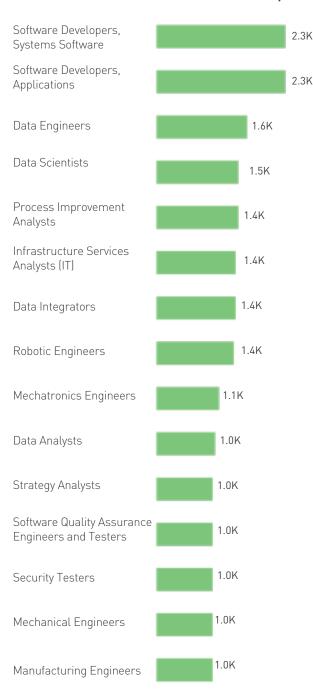
Over the next 15 years an additional 113K jobs could be added to the Other Services Industry. This comprises of:

- 37% or 42K technical jobs
- 63% or 71K non-technical jobs

However during this period, 88K roles within the industry could be automated by technology, leading to a net increase of 5% or 24K roles for the industry.

MODELLED JOB GROWTH

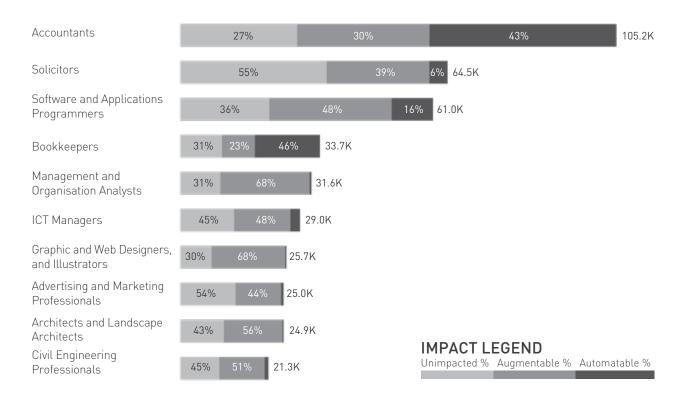




Professional, Scientific and Technical Services - long term (15 years)

The impact of automation and augmentation differs based on underlying skills and activities for each role.

TECHNOLOGY IMPACT ON 10 MOST COMMON ROLES AT YEAR 15



TOP 5 TECHNOLOGIES AFFECTING THIS INDUSTRY AT YEAR 15

	Process Autor	mation	Solution Di	scovery	Predictive A	nalysis					
0K	50K	50K 100K 150K		200K	250K	300K	350K	400K			
No. impacted employees											

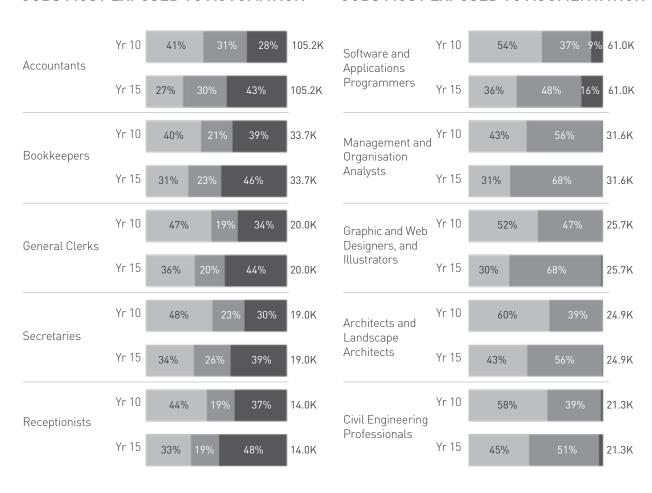
KEY FINDINGS:

184K people are at risk of automation over the next 15 years, 54% of which are female. Roles in the Professional, Scientific and Technical Services industry are more subject to augmentation rather than automation.



JOBS MOST EXPOSED TO AUTOMATION

JOBS MOST EXPOSED TO AUGMENTATION



IMPACT LEGEND

Unimpacted % Augmentable % Automatable %

KEY FINDINGS:

Receptionists are the most automatable role with an estimated 7K people at risk. Graphic and web designers, and illustrators are the most augmentable role with the potential to augment 18K people.

JOB FAMILY ANALYSIS

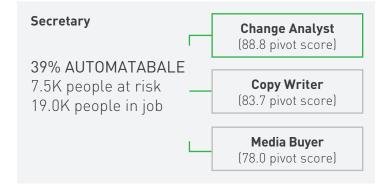
- The top 3 industries for these roles are:
 - Healthcare and Social Assistance: 10.0%
 - Public Administration and Safety: 9.1%
 - Construction: 7.7%

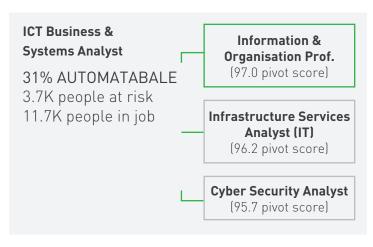
Re-skilling and transition potential exists from high risk Professional, Scientific and Technical jobs to low risk jobs

The following re-skilling pathways are available to transition at risk workers to less automatable target careers. Many at risk professionals have transferrable skills, and need to only focus on skill and knowledge gaps to transition to new, lower risk, occupations.

EXAMPLE PATHWAYS

Accountant Fraud Examiners [86.8 pivot score] 43% AUTOMATABALE 44.9K people at risk 105.2K people in job Information & Organisation Prof. [84.4 pivot score] Actuarial Managers [77.2 pivot score]





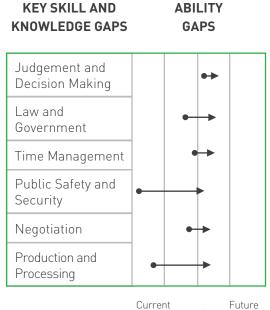
DETAILED TRANSITION PATHWAY

JOB





Fraud Examiners, Investigator & Analyst
Information & Organisation Professional
Actuarial Manager
Change Analyst
Project Analyst



Ability

Gap

Ability

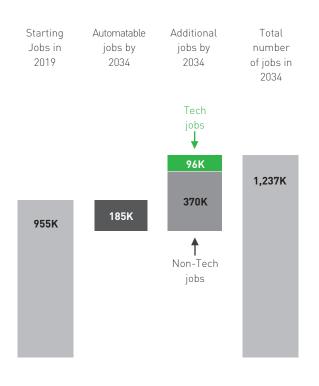
Implementation of emerging technology could lead to the generation of 96K new technology jobs over the next 15 years

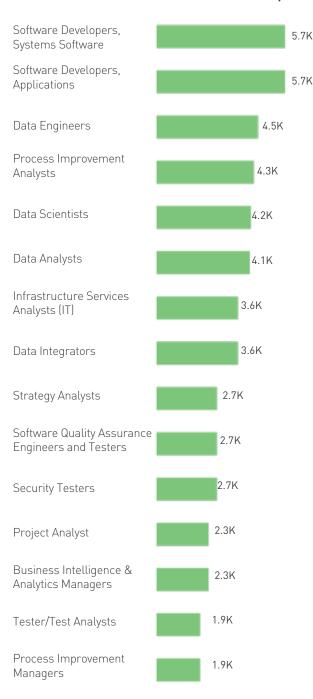
Over the next 15 years an additional 466K jobs could be added to the Professional, Scientific and Technical Services Industry. This comprises of:

- 21% or 96K technical jobs
- 79% or 370K non-technical jobs

However during this period, 185K roles within the industry could be automated by technology, leading to a net increase of 29% or 281K roles for the industry.

MODELLED JOB GROWTH

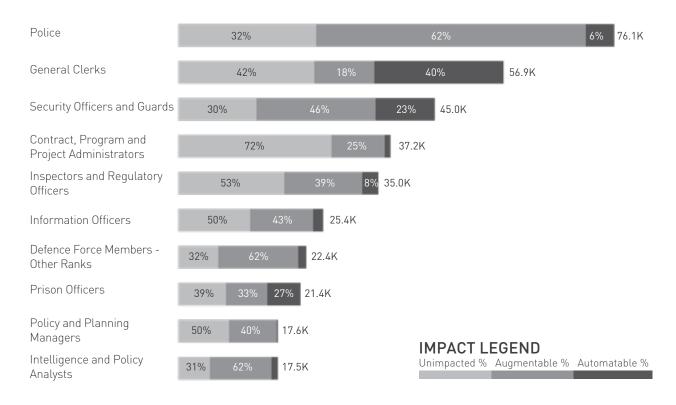




Public Administration and Safetylong term (15 years)

The impact of automation and augmentation differs based on underlying skills and activities for each role.

TECHNOLOGY IMPACT ON 10 MOST COMMON ROLES AT YEAR 15



TOP 5 TECHNOLOGIES AFFECTING THIS INDUSTRY AT YEAR 15

	Process Automation				Navigatio	vigation Robotics			Solution Discovery			ception	Predictive.		
0K	20K	40K	60K	80K	100K	120K	140K	160K	180K	200K	220K	240K	260K	280K	300K
No. impacted employees															

KEY FINDINGS:

156K people are at risk of automation over the next 15 years, 53% of which are male. Roles in the Public Administration and Safety industry are more subject to augmentation rather than automation.

TECH IMPACT

156K

73K 83K TOTAL AUTOMATABLE

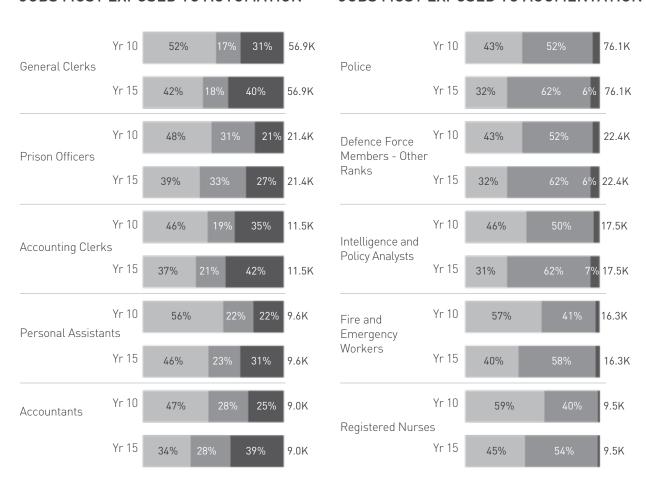
TECH IMPACT

38% 17% 17%

AUGMENTABLE AUTOMATABLE CAPACITY GAIN

JOBS MOST EXPOSED TO AUTOMATION

JOBS MOST EXPOSED TO AUGMENTATION



IMPACT LEGEND

Unimpacted % Augmentable % Automatable %

KEY FINDINGS:

Accounting clerks are the most automatable role with an estimated 5K people at risk. Police are the most augmentable role with the potential to augment 47K people.

JOB FAMILY ANALYSIS

- The top 3 industries for these roles are:
 - Healthcare and Social Assistance: 30.5%
 - Professional, Scientific and Technical Services: 9.5%
 - Education and Training: 5.0%

Re-skilling and transition potential exists from high risk Public Administration & Safety jobs to low risk jobs

The following re-skilling pathways are available to transition at risk workers to less automatable target careers. Many at risk professionals have transferrable skills, and need to only focus on skill and knowledge gaps to transition to new, lower risk, occupations.

EXAMPLE PATHWAYS DETAILED TRANSITION PATHWAY JOB Call Centre Worker Call or Contact Copy Writer Centre Worker (89.6 pivot score) Automatable 45% 45% AUTOMATABALE Augmentable 15% 3.5K people at risk Change Analyst (79.1 pivot score) 7.9K people in job **JOB CORRIDOR** Content Manager (75.9 pivot score) Change Analyst Copy Writer Personal Assistant Change Analyst Content Manager (93.3 pivot score) Fundraiser 31% AUTOMATABALE 3.0K people at risk Information & Advertising Sales Agent Organisation Prof. 9.6K people in job (85.3 pivot score) Media Buyer **KEY SKILL AND ABILITY** (82.9 pivot score) **KNOWLEDGE GAPS** GAPS Personnel and Prison Officer Human Resources **Sheriff & Deputy Sheriff** (94.7 pivot score) Social Perceptiveness 27% AUTOMATABALE 5.8K people at risk Social & Human Service Administration and **Assistant** 21.4K people in job Management (89.2 pivot score) Speaking Diversional Therapist Operation and (80.9 pivot score) Control

Therapy and Counselling

Current

Ability

Future

Ability

Gap

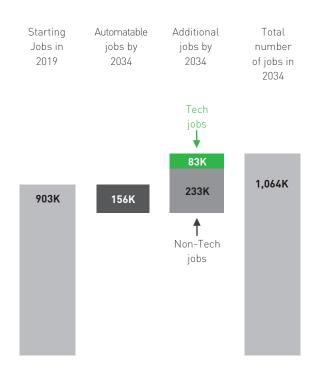
Implementation of emerging technology could lead to the generation of 83K new technology jobs over the next 15 years

Over the next 15 years an additional 316K jobs could be added to the Public Administration and Safety Industry. This comprises of:

- 26% or 83K technical jobs
- 74% or 233K non-technical jobs

However during this period, 156K roles within the industry could be automated by technology, leading to a net increase of 18% or 161K roles for the industry.

MODELLED JOB GROWTH



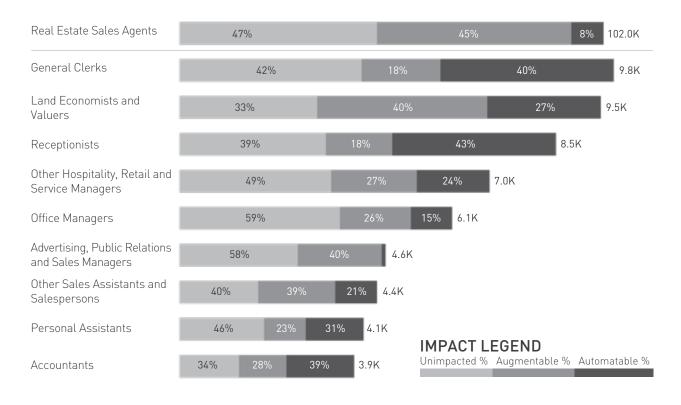
ADDITIONAL TECH JOBS REQUIRED (top 15)



Rental, Hiring and Real Estate Services - long term (15 years)

The impact of automation and augmentation differs based on underlying skills and activities for each role.

TECHNOLOGY IMPACT ON 10 MOST COMMON ROLES AT YEAR 15



TOP 5 TECHNOLOGIES AFFECTING THIS INDUSTRY AT YEAR 15

Process Automation			n	Generative Design			Solution D	iscovery	Collaborati	ve Robotics	Sensory Perception		
0K	5K	10K	15K	20K	25K	30K	35K	40K	45K	50K	55K	60K	65K
			No. impacted employees										

KEY FINDINGS:

36K people are at risk of automation over the next 15 years, 58% of which are female. Roles in the Rental, Hiring and Real Estate Services industry are more subject to augmentation rather than automation.

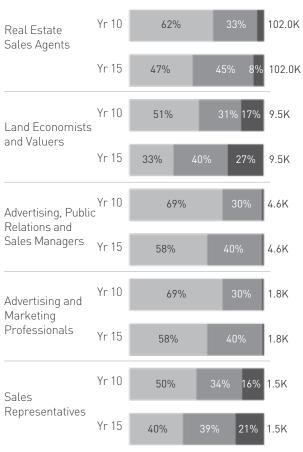


Some roles are more easily automated while other roles are more susceptible to augmentation.

JOBS MOST EXPOSED TO AUTOMATION

JOBS MOST EXPOSED TO AUGMENTATION





IMPACT LEGEND

Unimpacted % Augmentable % Automatable %

KEY FINDINGS:

Receptionists are the most automatable role with an estimated 4K people at risk.

Real Estate Sales Agents are the most augmentable role with the potential to augment 46K people.

JOB FAMILY ANALYSIS

Of the top 25 roles in this industry, they also have a presence in other industries.

- The top 3 industries for these roles are:
 - Retail and Wholesale Trade: 23.9%
 - Professional, Scientific and Technical Services: 10.0%
 - Construction: 8.0%

Re-skilling and transition potential exists from high risk Rental, Hiring & Real Estate Services jobs to low risk jobs

The following re-skilling pathways are available to transition at risk workers to less automatable target careers. Many at risk professionals have transferrable skills, and need to only focus on skill and knowledge gaps to transition to new, lower risk, occupations.

EXAMPLE PATHWAYS DETAILED TRANSITION PATHWAY JOB Bookkeeper **Bookkeeper** Change Analyst (78.9 pivot score) Automatable 42% 42% AUTOMATABALE Augmentable 21% Copy Writer 0.8K people at risk (75.4 pivot score) 2.0K people in job **JOB CORRIDOR ICT Security Consultant** (67.9 pivot score) ICT Security Consultant Information & Organisation Professional Car Detailer Solar Photovoltaic Installer Copy Writer (84.5 pivot score) Change Analyst 33% AUTOMATABALE Camera Operators 0.5K people at risk Massage Therapist (61.5 pivot score) 1.6K people in job Visual Arts & Crafts Professional **KEY SKILL AND ABILITY** (61.4 pivot score) **KNOWLEDGE GAPS** GAPS Instructing Land Economist & Real Estate Sales Agent Computer and Valuer (87.3 pivot score) Electronic 27% AUTOMATABALE Equipment 2.6K people at risk Information & Selection Organisation Prof. 9.5K people in job (77.2 pivot score) Engineering and

Cyber Security Analyst

(73.8 pivot score)

Technology

Media

Programming

Communication and

Current

Ability

Future

Ability

Gap

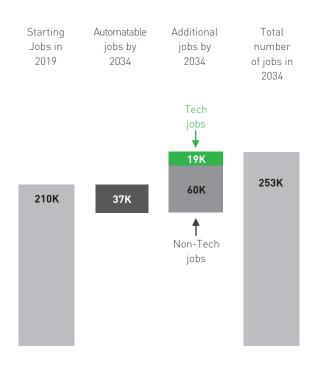
Implementation of emerging technology could lead to the generation of 19K new technology jobs over the next 15 years

Over the next 15 years an additional 79K jobs could be added to the Rental Hiring and Real Estate Services Industry. This comprises of:

- 24% or 19K technical jobs
- 76% or 60K non-technical jobs

However during this period, 37K roles within the industry could be automated by technology, leading to a net increase of 20% or 43K roles for the industry.

MODELLED JOB GROWTH



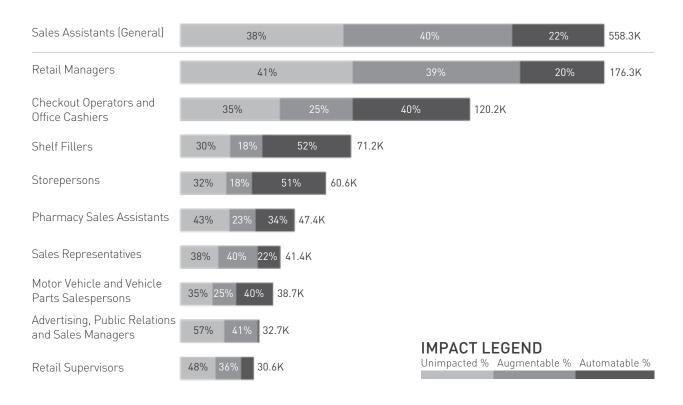
ADDITIONAL TECH JOBS REQUIRED (top 15)



Retail and Wholesale Trade - long term (15 years)

The impact of automation and augmentation differs based on underlying skills and activities for each role.

TECHNOLOGY IMPACT ON 10 MOST COMMON ROLES AT YEAR 15



TOP 5 TECHNOLOGIES AFFECTING THIS INDUSTRY AT YEAR 15

Process Automation							botics		Generative Design	Fixed Robotics	
0K	50K	100K	150K	200K	250K	300K	350K	400K	450K	500K	550
No. impacted employees											

KEY FINDINGS:

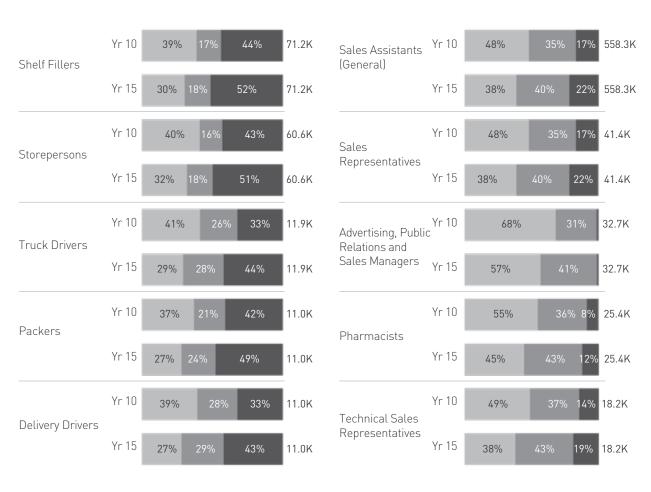
458K people are at risk of automation over the next 15 years, 52% of which are female. Roles in the Retail and Wholesale Trade industry are more subject to augmentation rather than automation.



Some roles are more easily automated while other roles are more susceptible to augmentation.

JOBS MOST EXPOSED TO AUTOMATION

JOBS MOST EXPOSED TO AUGMENTATION



IMPACT LEGEND

Unimpacted % Augmentable % Automatable %

KEY FINDINGS:

Shelf fillers are the most automatable role with an estimated 37K people at risk. Technical sales representatives are the most augmentable role with the potential to augment 8K people.

JOB FAMILY ANALYSIS

Of the top 25 roles in this industry, they also have a presence in other industries.

- The top 3 industries for these roles are:
 - Transport, Postal and Warehousing: 7.7%
 - Accommodation and Food Services: 6.5%
 - Professional, Scientific and Technical Services: 6.0%

Re-skilling and transition potential exists from high risk Retail and Wholesale Trade jobs to low risk jobs

The following re-skilling pathways are available to transition at risk workers to less automatable target careers. Many at risk professionals have transferrable skills, and need to only focus on skill and knowledge gaps to transition to new, lower risk, occupations.

EXAMPLE PATHWAYS DETAILED TRANSITION PATHWAY JOB Shelf Filler Shelf Filler Aged & Disabled Carer (90.8 pivot score) Automatable 52% 52% AUTOMATABALE Augmentable 18% Visual Merchandiser 37.1K people at risk (89.6 pivot score) 71.2K people in job **JOB CORRIDOR** Social Media Influencer (59.0 pivot score) Social Media Influencer Visual Merchandiser Store person Personal Carer & Assistant Aged & Disabled Carer (83.4 pivot score) Dietetic Technician 51% AUTOMATABALE Visual Merchandiser 30.7K people at risk Hairdresser (72.6 pivot score) 60.6K people in job **Child Carer** (66.2 pivot score) **KEY SKILL AND ABILITY KNOWLEDGE GAPS GAPS** Sales Assistant Visual Merchandiser Technology Design (95.9 pivot score) Fine Arts 22% AUTOMATABALE 121.2K people at risk Negotiation Sports and Fitness Worker 558.3K people in job (86.0 pivot score) Sociology and Anthropology Social ICT Sales Professional Perceptiveness (72.0 pivot score) Biology •

Current

Ability

Future

Ability

Gap

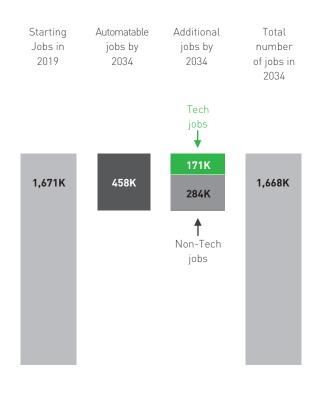
Implementation of emerging technology could lead to the generation of 171K new technology jobs over the next 15 years

Over the next 15 years an additional 455K jobs could be added to the Retail and Wholesale Trade Industry. This comprises of:

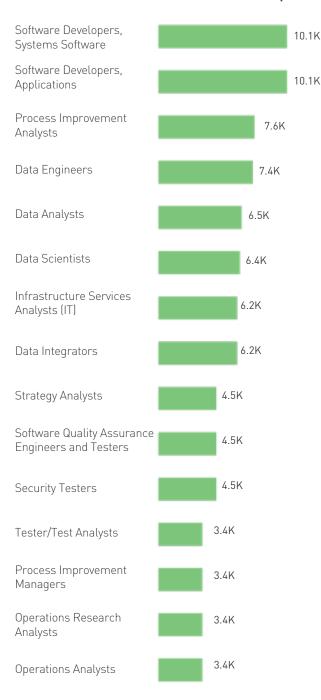
- 38% or 171K technical jobs
- 62% or 284K non-technical jobs

However during this period, 458K roles within the industry could be automated by technology, leading to a net decrease of 0% or 3K roles for the industry.

MODELLED JOB GROWTH



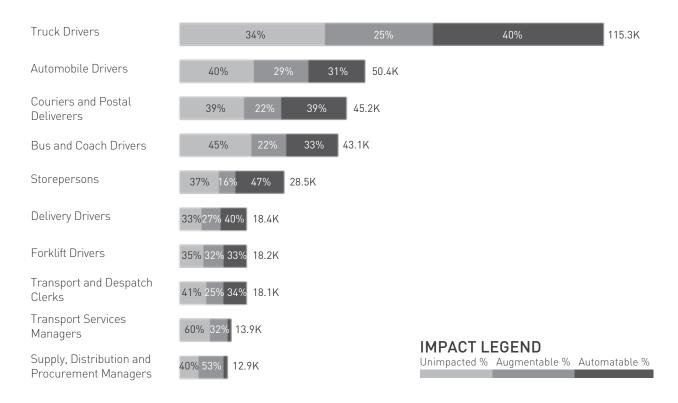
ADDITIONAL TECH JOBS REQUIRED (top 15)



Transport, Postal and Warehousing - long term (15 years)

The impact of automation and augmentation differs based on underlying skills and activities for each role.

TECHNOLOGY IMPACT ON 10 MOST COMMON ROLES AT YEAR 15



TOP 5 TECHNOLOGIES AFFECTING THIS INDUSTRY AT YEAR 15

Navigation Robotics						Pr	ocess Autor	mation				
0K	20K	40K	60K	80K	100K	120K	140K	160K	180K	200K	220K	240K
				No. impacted employees								

KEY FINDINGS:

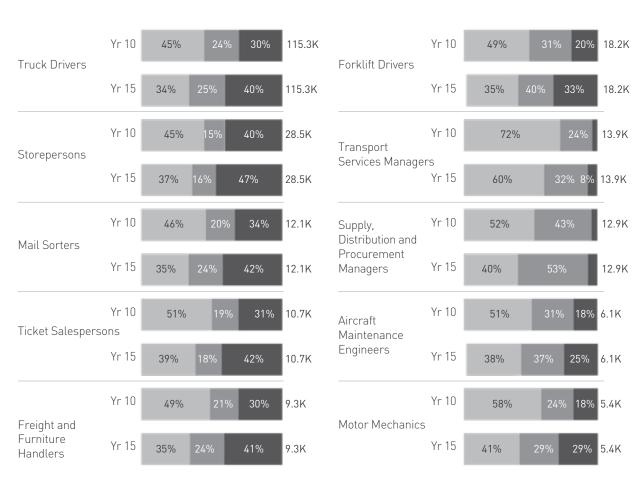
197K people are at risk of automation over the next 15 years, 80% of which are male. Roles in the Transport, Postal and Warehousing industry are more subject to automation rather than augmentation.



Some roles are more easily automated while other roles are more susceptible to augmentation.

JOBS MOST EXPOSED TO AUTOMATION

JOBS MOST EXPOSED TO AUGMENTATION



IMPACT LEGEND

Unimpacted % Augmentable % Automatable %

KEY FINDINGS:

Storepersons are the most automatable role with an estimated 13K people at risk. Supply, distribution and procurement managers are the most augmentable role with the potential to augment 7K people.

JOB FAMILY ANALYSIS

Of the top 25 roles in this industry, they also have a presence in other industries.

- The top 3 industries for these roles are:
 - Retail and Wholesale Trade: 35.0%
 - Accommodation and Food Services: 6.1%
 - Public Administration and Safety: 5.5%

Re-skilling and transition potential exists from high risk Transport, Postal & Warehousing jobs to low risk jobs

The following re-skilling pathways are available to transition at risk workers to less automatable target careers. Many at risk professionals have transferrable skills, and need to only focus on skill and knowledge gaps to transition to new, lower risk, occupations.

EXAMPLE PATHWAYS DETAILED TRANSITION PATHWAY JOB Mail Sorter Mail Sorter Aged & Disabled Carer (82.8 pivot score) Automatable 42% 42% AUTOMATABALE Augmentable 24% Child Carer 5.1K people at risk (67.3 pivot score) 12.1K people in job **JOB CORRIDOR** Cook (64.0 pivot score) Aged & Disabled Carer Child Carer Freight & Furniture Personal Carer & Assistant Cook Handler (76.8 pivot score) Visual Merchandiser 41% AUTOMATABALE Cook 3.8K people at risk **Education Aides** (70.0 pivot score) 9.3K people in job Visual Merchandiser (68.2 pivot score) **KEY SKILL AND ABILITY KNOWLEDGE GAPS** GAPS **Delivery Driver** Service Orientation Personal Care Consultant (79.7 pivot score) Customer & 40% AUTOMATABALE Personal Service 7.3K people at risk **Animal Attendants &** Social **Trainer** 18.4K people in job Perceptiveness (73.4 pivot score) Education & Training Cook (73.2 pivot score) Writing Administration & Management Future Current

Ability

Ability

Gap

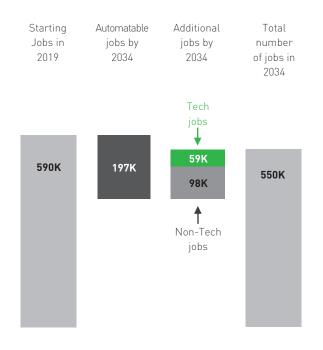
Implementation of emerging technology could lead to the generation of 59K new technology jobs over the next 15 years

Over the next 15 years an additional 157K jobs could be added to the Transport, Postal and Warehousing Industry. This comprises of:

- 37% or 59K technical jobs
- 63% or 98K non-technical jobs

However during this period, 197K roles within the industry could be automated by technology, leading to a net decrease of 7% or 40K roles for the industry.

MODELLED JOB GROWTH



ADDITIONAL TECH JOBS REQUIRED (top 15)



03 Methodology

Faethm's approach to creating workforce data

Our data is built from publicly available datasets or inferred using predictive modelling via available source data.

Census Collection









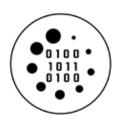
Census data was gathered for Australia with job classifications mapped to Faethm's job taxonomy to enable like-for-like comparison of country workforce data.

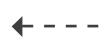
All roles in each industry were reviewed. Any role that was not considered to be a good fit for that industry was removed.



Faethm Al









All job-data was then loaded to the Faethm Platform to predict the impact of emerging technology on each job over 15 years. Unless otherwise specified, predictions are for 2034 based on 2019 workforce (i.e. not incorporating 15 years of workforce growth).

2016 Australian census data was proportionally scaled to the May 2019 Australian workforce number provided by the Australian Bureau of Statistics.

Faethm's Demand Model

We apply a data science approach to answer an economic question: where in the economy will jobs decline and new jobs grow? Our approach is split into four parts.

Assess who in the workforce is at risk of automation and who will be enhanced by augmentation



- a. Country census data is joined to Faethm skills and task data
- b. The Faethm model determines those tasks likely to be automated and augmented over 15 years

productivity measures

Calculate employment

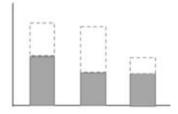
demand based on expected

GDP growth from historic



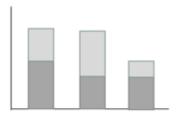
- a. Future employment growth is derived from both historic GDP and labour productivity gains
- b. The impact of automation, augmentation, and tech-addition is also applied to include future labour productivity gains

Betermine which industries will benefit from jobs growth



- a. Total economic growth determines the total demand for workers across the economy
- b. To determine industry demand,
 historic industry job-opening data, as
 well as 73 other factors, are used to
 forecast industry growth over 15 years

Identify which jobs will be in demand



- Within an industry, we first determine the technology occupations required based on the extent of automation and augmentation
- b. We then complete the remaining demand by expanding the post-automated distribution of occupations within the industry

Workforce Addition

Technology will lead to the creation and evolution of current jobs.

Over the next 15 years, there will be significant changes to the job composition within industries as some jobs are automated, augmented and new jobs are added. Leveraging the Faethm demand model, we have broken job creation into two categories:

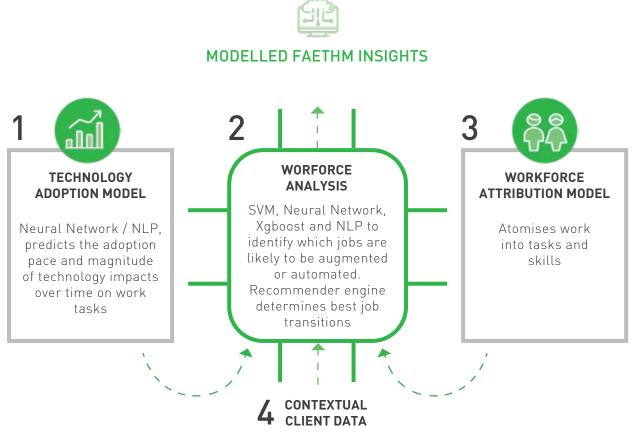
- Non-Tech jobs these are jobs in the industry that we expect demand to increase over the next 15 years.
- Technology jobs jobs required to implement new technologies. Jobs such as software developers, data scientists and cyber security will be in high demand. Many supporting operational jobs such as project and operations analysts will also be required to support implementation.

EXAMPLE JOB GROWTH FOR AN INDUSTRY



Technology Impact Predictions

The Faethm Platform identifies the probability of each role being automated or augmented over time. Machine learning algorithms are applied across two key models: the Technology Adoption Model, and the Work Attribution Model.



De-identified workforce data for each 'worker' in the organisation. Used to apply Faethm's model at a client specific level

Job Corridor

The job corridor helps identify the best job transitions.

Faethm's job corridor identifies the ideal next job based on several metrics presented as a Pivot score.

The Pivot score considers two measures of job similarity: the first based on each of the job attributes, such as skills, abilities, knowledge and activities; and the second on the values and behaviours typically found in individuals within the job.

Together these measures identify suitable jobs: jobs requiring similar skills and those an individual might actually like to transition to. In combination, the future job transitions are then ranked by considering jobs with future economic demand, similar salary levels, and, most importantly, lower levels of Automation risk. The best transitions will show a Pivot score above 80 and harder transitions – requiring more education – below 80.



Today, Faethm provides the most granular and sophisticated data on the planet

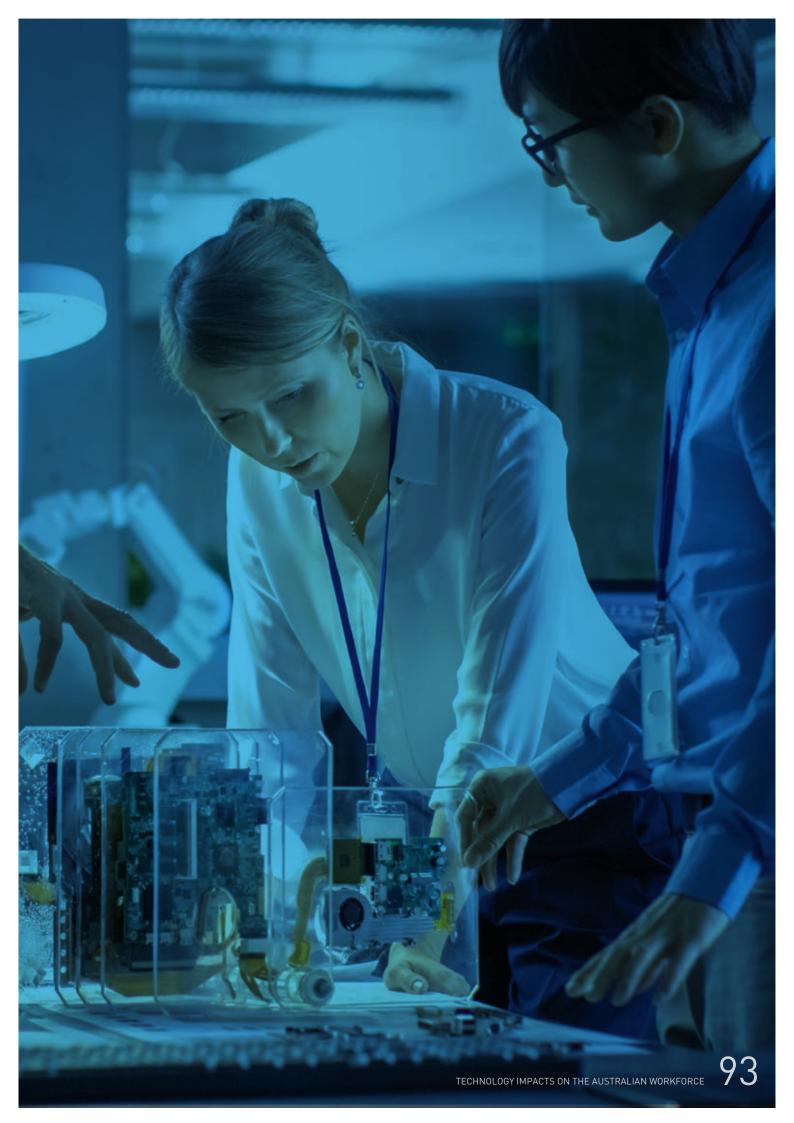
Faethm Micro to Macro Data	Leading Global Consulting Co. Macro Data					
Conducting 4 validation programs, now and ongoing, 14 academic-quality technical white papers (so far) have been written and/or distributed for academic review.	Completed a 2019 report for the Singaporean Government on the effects of technological change on the future workforce of the financial services industry.					
Multiple skill taxonomies of nearly 3,000 skills	Skills taxonomy developed of 42 skills					
Describes 1,500 jobs and 60,000 job titles	Described 121 jobs					
A task model of nearly 20,000 tasks	-					
The technology adoption model has global, country and industry specific Availability and Adoption S-curves for 17 categories	30 validation sessions with representative firms in Singapore					
Assessments on over 2 billion of the world's workforce	Representative of Singapore's financial services sector					
Updated quarterly	Captured a moment in time					

Evaluation and Validation of Modelling

Faethm considers data and model quality to be of utmost importance to our clients and has invested time to build a robust scientific approach to evaluation and validation that would be typical of high-impact academic research. Briefly, Faethm is conducting four programmes of validation, now and ongoing:

- 1 COMPONENT ANALYSIS isolation of model components to test statistical validity of individual parts;
- **2 COMPARATIVE ANALYSIS** to explore uncertainty from internal variability through comparison to alternative methods;
- 3 PROXY ANALYSIS comparison to real observed outcomes; and finally,
- **4 SCIENTIFIC PEER REVIEW** academic-quality technical white papers have been written and distributed for academic peer review.

Excluding academic research, no product or service providing analysis of workforce data is evaluated or validated using scientific methodologies. Overall, the Faethm model is determined to be a robust and validated approach to project the future impact of technology on work.



Faethm's Technology Taxonomy

YEAR 1

Scope of Faethm model

Programmed I

Pre-defined technologies

Process Automation

Code programmed to complete pre-defined, logical and rule-based processing tasks.

Fixed Robotics

Fixed robots that handle and manipulate objects in a predefined way.

Mobile Robotics

Mobile robots programmed to move between points in a controlled environment.

Narrow Al

Reactive technologies

Voice Response

Tools that use ML and sensors to reactively interpret queries and offer a pre-defined response.

Suggestion Provision

Tools that reactively use ML to prioritise data to identify relevant recommendations.

Recognition Vision

Tools that reactively use ML and sensors to recognise and classify data meaningfully.

Predictive Analysis

Tools that reactively use ML to conduct narrow analysis and make related predictions.

This colour code has been used throughout the Industry Analysis Section

EXTENT OF HUMAN INPUT

Dependent (relies on human ability)

AI MATURITY & EXISTENCE

Commercialised (developed with widespread adoption)

Broad Al

Proactive technologies

Conversation Exchange

Systems that use ML and sensors to interpret and engage in conversation.

Decision Generation

Systems that use ML to evaluate input data to determine the best course of action.

Dexterous Robotics

Robots with flexible functions capable of adapting dynamically using sensors and ML.

Sensory Perception

Systems that use ML and sensors to detect and extract meaning from external stimuli.

Reinforced Al

Self-improving technologies

Creative Origination

Agents using RL and sensors to invent new and original concepts beyond known data

Navigation Robotics

Robots using RL and sensors to navigate autonomously in unstructured environments.

Solution Discovery

Agents using RL and sensors to digest and solve unstructured, complex problems.

Generative Design

Agents using RL and sensors to interpret creative data and generate concepts.

Collaborative Robotics

Robot using RL and sensors to co-contribute to generating shared meaning.

Assistive Robotics

Robots using RL and sensors to physically interact with humans in an emotive manner.

04

About Faethm

About Faethm

Launched in October 2017, the Faethm Platform is a globally unique SaaS analytics platform that is defining technology decisions and the workforce of the future. The Faethm Platform is underpinning a wide range of valuable outcomes for companies and governments that span technology investment and deployment; market, industry and trade strategy; strategic workforce management and learning and development.



Michael Priddis
Chief Executive Officer

Before co-founding Faethm, Michael was a Partner and Managing Director, Asia of The Boston Consulting Group's technology innovation practice, Digital Ventures. Prior to this Mike founded and led S&C, an award-winning design firm that was acquired by BCG.



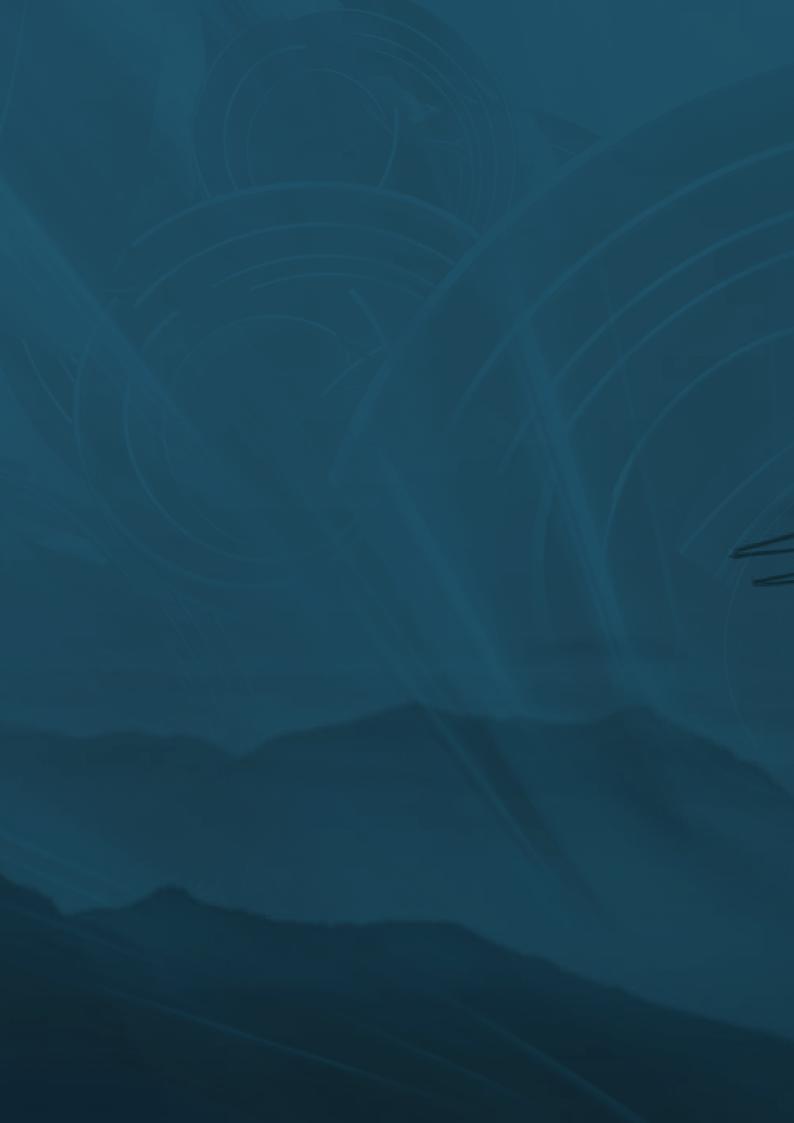
Greg MillerExecutive Director

Prior to Faethm, Greg held global technology leadership roles including GM Global Partner Operations at SAP and senior roles at PeopleSoft, Unisys and Oracle. Greg also founded the not-for-profit Navegar Institute, to research and advocate for tech issues.



Richard George Chief Data Scientist

Richard started his career as a research scientist (PhD Bioinformatics) in academia and early stage biotech. Post-MBA and a stint in life-science venture capital, he pivoted to strategy consulting and managing Advanced Analytics at Woolworths and Quantium.









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